# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

1	FORM 10-Q
For the quarter	Or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  Or  OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transiti	
	on file number: 001-36788
EXELA TEO	CHNOLOGIES, INC.
	egistrant as Specified in its Charter)
Delaware	47-1347291
(State of or other Jurisdiction Incorporation or Organization)	(I.R.S. Employer Identification No.)
2701 E. Grauwyler Rd.	rachaneadon 140.)
Irving, TX	75061
(Address of Principal Executive	(Zip Code)
Offices)	
Registrant's Telephone Nu	mber, Including Area Code: <b>(844) 935-2832</b>
Securities Registered Pursuant to Section 12(b) of the Act:	
Title of Each Class	Trading Symbol Name of Each Exchange on Which Registered
Common Stock, Par Value \$0.0001 per share	XELA The Nasdaq Stock Market LLC
	reports required to be filed by Section 13 or 15(d) of the Securities Exchange er period that the registrant was required to file such reports), and (2) has been No $\Box$
	lectronically every Interactive Data File required to be submitted pursuant to the preceding 12 months (or for such shorter period that the registrant was
	rated filer, an accelerated filer, a non-accelerated filer, a smaller reporting of "large accelerated filer," "accelerated filer," "smaller reporting company" ge Act.
Large Accelerated Filer $\Box$ Non-Accelerated Filer $\Box$	Accelerated Filer ⊠ Smaller Reporting Company ⊠ Emerging Growth Company □
If an emerging growth company, indicate by check mark if the with any new or revised financial accounting standards provide	registrant has elected not to use the extended transition period for complying ed pursuant to Section 13(a) of the Exchange Act. $\Box$
Indicate by check mark whether the registrant is a shell compa	ny (as defined in Rule 12b-2 of the Exchange Act). Yes $\square$ No $\boxtimes$
As of June 26, 2020 the registrant had 147,511,430 shares of C	Common Stock outstanding.

# Exela Technologies, Inc.

# Form 10-Q

# For the quarterly period ended March 31, 2020

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## Exela Technologies, Inc. and Subsidiaries Condensed Consolidated Balance Sheets As of March 31, 2020 and December 31, 2019

As of March 31, 2020 and December 31, 2019
(in thousands of United States dollars except share and per share amounts)

		March 31, 2020 (Unaudited)		cember 31, 2019 (Audited)	
Assets		e nauanca)		(rauncu)	
Current assets					
Cash and cash equivalents	\$	113,013	\$	6,198	
Restricted cash		9,563		7,901	
Accounts receivable, net of allowance for doubtful accounts of \$5,508 and \$4,975, respectively		242,757		261,400	
Related party receivables		866		716	
Inventories, net		17,353		19,047	
Prepaid expenses and other current assets		30,271		23,663	
Total current assets		413,823		318,925	
Property, plant and equipment, net of accumulated depreciation of \$180,378 and \$176,995, respectively		107,586		113,637	
Operating lease right-of-use assets, net		85,983		93,627	
Goodwill		358,880		359,771	
Intangible assets, net		329,837		342,443	
Deferred income tax assets		11,661		12,032	
Other noncurrent assets		20,293		17,889	
Total assets	\$	1,328,063	\$	1,258,324	
Liabilities and Stockholders' Equity (Deficit)					
Liabilities					
Current liabilities					
Accounts payables	\$	74,093	\$	86,167	
Related party payables		1,323		1,740	
Income tax payable		2,532		352	
Accrued liabilities		116,557		121,553	
Accrued compensation and benefits		54,034		48,574	
Accrued interest		23,786		48,769	
Customer deposits		25,605		27,765	
Deferred revenue		18,455		16,282	
Obligation for claim payment		40,225		39,156	
Current portion of finance lease liabilities		13,214		13,788	
Current portion of operating lease liabilities		24,177		25,345	
Current portion of long-term debts		36,691		36,490	
Total current liabilities		430,692		465,981	
Long-term debt, net of current maturities		1,520,619		1,398,385	
Finance lease liabilities, net of current portion		16,954		20,272	
Pension liabilities		28,600		25,681	
Deferred income tax liabilities		7,473		7,996	
Long-term income tax liabilities		2,795		2,806	
Operating lease liabilities, net of current portion		66,848		73,282	
Other long-term liabilities		7,508		6,962	
Total liabilities	_	2,081,489		2,001,365	
Commitments and Contingencies (Note 8)	_				
0. 11.11. 1 . 2. (1.6.2)					
Stockholders' equity (deficit)					
Common stock, par value of \$0.0001 per share; 1,600,000,000 shares authorized; 154,866,550 shares issued and					
147,508,669 shares outstanding at March 31, 2020 and 153,638,836 shares issued and 150,851,689 shares					
outstanding at December 31, 2019		15		15	
Preferred stock, par value of \$0.0001 per share; 20,000,000 shares authorized; 3,290,050 shares issued and		1		1	
outstanding at March 31, 2020 and 4,294,233 shares issued and outstanding at December 31, 2019		1		1 45 452	
Additional paid in capital		445,452		445,452	
Less: Common Stock held in treasury, at cost; 7,357,881 shares at March 31, 2020 and 2,787,147 shares at		(10.040)		(10.040	
December 31, 2019		(10,949)		(10,949	
Equity-based compensation		50,197		49,336	
Accumulated deficit		(1,224,178)		(1,211,508	
Accumulated other comprehensive loss:		(C 400)		/F 200	
Foreign currency translation adjustment		(6,409)		(7,329	
Unrealized pension actuarial losses, net of tax	_	(7,555)		(8,059	
Total accumulated other comprehensive loss	_	(13,964)		(15,388	
Total stockholders' deficit	_	(753,426)	<u>_</u>	(743,041	
Total liabilities and stockholders' deficit	\$	1,328,063	\$	1,258,324	

# Exela Technologies, Inc. and Subsidiaries Condensed Consolidated Statements of Operations For the Three Months Ended March 31, 2020 and 2019

(in thousands of United States dollars except share and per share amounts)
(Unaudited)

	Three Months Ended March 31,				
		2020		2019	
D.	•	2020	_	(Restated)	
Revenue	\$	365,451	\$	404,357	
Cost of revenue (exclusive of depreciation and amortization)		292,539		310,601	
Selling, general and administrative expenses (exclusive of depreciation and					
amortization)		50,374		49,677	
Depreciation and amortization		23,185		26,624	
Related party expense		1,551		998	
Operating income (loss)		(2,198)		16,457	
Other expense (income), net:					
Interest expense, net		41,588		39,701	
Sundry expense, net		1,082		2,715	
Other expense (income), net		(34,657)		1,493	
Net loss before income taxes		(10,211)		(27,452)	
Income tax expense		(2,459)		(4,720)	
Net loss	\$	(12,670)	\$	(32,172)	
Cumulative dividends for Series A Preferred Stock		1,440		(914)	
Net loss attributable to common stockholders	\$	(11,230)	\$	(33,086)	
Loss per share:		<u> </u>			
Basic and diluted	\$	(80.0)	\$	(0.23)	

## Exela Technologies, Inc. and Subsidiaries Condensed Consolidated Statements of Comprehensive Loss For the Three Months Ended March 31, 2020 and 2019

(in thousands of United States dollars except share and per share amounts)
(Unaudited)

	Three Months Ended March 31,				
			2019		
	2020		(Restated)		
Net loss	\$ (12,670)	\$	(32,172)		
Other comprehensive income (loss), net of tax					
Foreign currency translation adjustments	920		3,392		
Unrealized pension actuarial gains (losses), net of tax	 504		(224)		
Total other comprehensive loss, net of tax	\$ (11,246)	\$	(29,004)		

## Exela Technologies, Inc. and Subsidiaries Condensed Consolidated Statements of Stockholders' Deficit For the Three Months Ended March 31, 2020 and 2019

(in thousands of United States dollars except share and per share amounts) (Unaudited)

									Accumula Comprehe			
	Common Shares	Stock Amount	Preferred Shares	d Stock Amount	Treasur Shares	y Stock Amount	Additional Paid in Capital	Equity-Based	Foreign Currency Translation	Unrealized Pension Actuarial Losses,	Accumulated Deficit	Total Stockholders' Deficit
Balances at	Silares	7 HIII OUIT	Siluics	Amount	<u> </u>	Atmount	Talu III Capitai	Compensation	rajustificit	net or tax	Deficit	Delicit
January 1,												
2019. as restated	150,142,955	¢ 15	4,569,233	¢ 1	2,549,185	\$ (10.242)	\$ 445,452	\$ 41,731	\$ (6,423)	\$ (9,301)	\$ (702,391)	\$ (241,258)
Net loss	130,142,333	<b>J</b> 13	4,303,233	φ 1	2,343,103	\$(10,342)	φ 445,452	Ф 41,731	\$ (0,423)	\$ (5,301)	\$ (702,331)	ā (241,230)
January 1, 2019 to March												
31, 2019, as												
restated	_	_	_	_	_	_	_	_	_	_	(32,172)	(32,172)
Equity-based												
compensation	_	_	_	_	_	_	_	2,798	_	_	_	2,798
Foreign currency												
translation												
adjustment	_	_	_	_	_		_	_	3,392	_	_	3,392
Net realized												
pension												
actuarial gains, net of												
tax	_	_	_	_	_	_	_	_	_	(224)	_	(224)
Balances at												
March 31,												
2019, as	450 440 055		4 = 60 000		0 = 40 40=	# (40 D 40)	<b>*</b> 445.450	<b>#</b> 44.500	A (2.024)	¢ (0.505)	A (50.4.500)	A (DOT 404)
restated	150,142,955	<b>\$</b> 15	4,569,233	1	2,549,185	\$(10,342)	\$ 445,452	\$ 44,529	\$ (3,031)	\$ (9,525)	\$ (734,563)	\$ (267,464)
									Accumula	ted Other		
										nsive Loss		
									Comprene	115176 17022		
									Comprehe	Unrealized		
									Foreign	Unrealized Pension		
	Common	Stock	Dwafannad	l Stock	Тиолеци	w Stock	Additional	Equity Pased	Foreign Currency	Unrealized Pension Actuarial	Accumulated	Total
	Common Shares		Preferred Shares			y Stock Amount	Additional Paid in Capital	Equity-Based Compensation	Foreign Currency Translation	Unrealized Pension Actuarial Losses,	Accumulated Deficit	Stockholders'
Balances at	Common Shares	Stock Amount	Preferred Shares	l Stock Amount	Treasur Shares	y Stock Amount	Additional Paid in Capital		Foreign Currency Translation	Unrealized Pension Actuarial Losses,	Accumulated Deficit	
January 1,	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	Compensation	Foreign Currency Translation Adjustment	Unrealized Pension Actuarial Losses, net of tax	Deficit	Stockholders' Deficit
January 1, 2020	Shares			Amount			Paid in Capital	Compensation	Foreign Currency Translation	Unrealized Pension Actuarial Losses, net of tax		Stockholders' Deficit
January 1, 2020 Net loss	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	Compensation	Foreign Currency Translation Adjustment	Unrealized Pension Actuarial Losses, net of tax	Deficit	Stockholders' Deficit
January 1, 2020 Net loss January 1,	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	Compensation	Foreign Currency Translation Adjustment	Unrealized Pension Actuarial Losses, net of tax	Deficit	Stockholders' Deficit
January 1, 2020 Net loss January 1, 2020 to March	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	Compensation	Foreign Currency Translation Adjustment	Unrealized Pension Actuarial Losses, net of tax	Deficit \$ (1,211,508)	Stockholders' Deficit
January 1, 2020 Net loss January 1, 2020 to March 31, 2020	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	Compensation	Foreign Currency Translation Adjustment	Unrealized Pension Actuarial Losses, net of tax	Deficit	Stockholders' Deficit
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment	Unrealized Pension Actuarial Losses, net of tax	Deficit \$ (1,211,508)	\$ (743,041) (12,670)
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	Compensation	Foreign Currency Translation Adjustment	Unrealized Pension Actuarial Losses, net of tax	Deficit \$ (1,211,508)	Stockholders' Deficit  \$ (743,041)
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment	Unrealized Pension Actuarial Losses, net of tax	Deficit \$ (1,211,508)	\$ (743,041) (12,670)
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax	Deficit \$ (1,211,508)	\$ (743,041) (12,670) 861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment	Unrealized Pension Actuarial Losses, net of tax	Deficit \$ (1,211,508)	\$ (743,041) (12,670)
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax	Deficit \$ (1,211,508)	\$ (743,041) (12,670) 861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax	Deficit \$ (1,211,508)	\$ (743,041) (12,670) 861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax	Deficit \$ (1,211,508)	\$ (743,041) (12,670) 861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in connection with the Appraisal	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in connection with the Appraisal Action as	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in connection with the Appraisal Action as result of	Shares	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in connection with the Appraisal Action as result of repayment of	Shares 150,851,689	Amount	Shares	Amount	Shares	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in connection with the Appraisal Action as result of repayment of Margin Loan Preferred	Shares	Amount	Shares	Amount	2,787,147	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in connection with the Appraisal Action as result of repayment of Margin Loan Preferred shares	Shares 150,851,689	Amount	Shares	Amount	2,787,147	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in connection with the Appraisal Action as result of repayment of Margin Loan Preferred shares converted to	Shares 150,851,689	Amount	Shares	Amount	2,787,147	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in connection with the Appraisal Action as result of repayment of Margin Loan Preferred shares converted to common	Shares 150,851,689  — — — — (4,570,734)	Amount	Shares 4,294,233	Amount	2,787,147	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in connection with the Appraisal Action as result of repayment of Margin Loan Preferred shares converted to	Shares 150,851,689	Amount	Shares	Amount	2,787,147	Amount	Paid in Capital	<u>Compensation</u> \$ 49,336	Foreign Currency Translation Adjustment \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861
January 1, 2020 Net loss January 1, 2020 to March 31, 2020 Equity-based compensation Foreign currency translation adjustment Net realized pension actuarial gains, net of tax Shares returned in connection with the Appraisal Action as result of repayment of Margin Loan Preferred shares converted to common shares	Shares  150,851,689	* 15	Shares 4,294,233	\$ 1	2,787,147	Amount \$(10,949)	Paid in Capital  \$ 445,452	Compensation  \$ 49,336	Foreign Currency Translation Adjustment  \$ (7,329)	Unrealized Pension Actuarial Losses, net of tax  \$ (8,059)	Deficit \$ (1,211,508)	\$ (743,041)  (12,670)  861  920



## Exela Technologies, Inc. and Subsidiaries Condensed Consolidated Statement of Cash Flows For the Three Months Ended March 31, 2020 and 2019

(in thousands of United States dollars except share and per share amounts) (Unaudited)

	Three Month	s Ended	Ended March 31, 2019 (Restated)		
	2020	,			
Cash flows from operating activities			restateay		
Net loss	\$ (12,670	) \$	(32,172)		
Adjustments to reconcile net loss					
Depreciation and amortization	23,185		26,624		
Original issue discount and debt issuance cost amortization	3,193		2,852		
Provision for doubtful accounts	74		800		
Deferred income tax provision	(401		1,076		
Share-based compensation expense	861		2,798		
Foreign currency remeasurement	(936	)	35		
Loss (gain) on sale of assets	(35,246	)	54		
Fair value adjustment for interest rate swap	845		1,677		
Change in operating assets and liabilities, net effect from acquisitions:					
Accounts receivable	13,476		(8,742		
Prepaid expenses and other assets	(5,678	)	(632		
Accounts payable and accrued liabilities	(21,420	)	(33,033		
Related party balances	(568	)	(1,551		
Additions to outsource contract costs	(88	)	(2,434		
Net cash used in operating activities	(35,373	)	(42,648		
Cash flows from investing activities					
Purchases of property, plant, and equipment	(3,591	)	(5,572		
Additions to internally developed software	(1,153	)	(1,879		
Cash paid in acquisition, net of cash received	(3,500	)	_		
Proceeds from sale of assets	38,222		7		
Net cash provided by (used in) investing activities	29,978		(7,444		
Cash flows from financing activities					
Repurchases of Common Stock	_		(2,872		
Borrowings from other loans	11,241		6,904		
Borrowings under factoring arrangement and A/R Facility	131,591		14,678		
Principal repayment on borrowings under factoring arrangement and A/R Facility	(23,042	)	(13,560		
Lease terminations	(14	)	(45		
Cash paid for debt issuance costs	(2,908	)	_		
Borrowings from senior secured revolving facility	29,750		51,000		
Repayments on senior secured revolving facility	(14,000	)	(21,000		
Principal payments on finance lease obligations	(3,187	)	(5,077		
Principal repayments on senior secured term loans and other loans	(15,343	)	(10,498		
Net cash provided by financing activities	114,088		19,530		
Effect of exchange rates on cash	(216	)	(32		
Net increase (decrease) in cash and cash equivalents	108,477		(30,594		
Cash, restricted cash, and cash equivalents	100,477		(50,554		
Beginning of period	14,099		43,854		
End of period	\$ 122,576		13,260		
Liid of period	Ψ 122,370	Ψ	10,200		
Supplemental cash flow data:					
Income tax payments, net of refunds received	\$ 623	\$	1,356		
Interest paid	61,852		60,573		
Noncash investing and financing activities:					
Assets acquired through right-of-use arrangements	270		4,097		
Accrued capital expenditures	1,565		809		

## Exela Technologies, Inc. and Subsidiaries Notes to the Condensed Consolidated Financial Statements

(in thousands of United States dollars except share and per share amounts or unless otherwise noted) (Unaudited)

#### 1. General

These condensed consolidated financial statements should be read in conjunction with the notes to the consolidated financial statements as of and for the year ended December 31, 2019 included in the Exela Technologies, Inc. (the "Company," "Exela," "we," "our" or "us") annual report on Form 10-K for such period (the "2019 Form 10-K").

The accompanying condensed consolidated financial statements have been prepared using accounting principles generally accepted in the United States of America ("GAAP") and with the instructions to Form 10-Q and Rule 10-01 of Securities and Exchange Commission ("SEC") Regulation S-X as they apply to interim financial information. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. These accounting principles require us to use estimates and assumptions that impact the reported amounts of assets, liabilities, revenues and expenses, and the disclosure of contingent assets and liabilities. Actual results may differ from our estimates.

The condensed consolidated financial statements are unaudited, but in our opinion include all adjustments (consisting of normal recurring adjustments) necessary for a fair statement of the results for the interim period. The interim financial results are not necessarily indicative of results that may be expected for any other interim period or the fiscal year.

#### Restatement

As described in additional detail in the Explanatory Note to its 2019 Form 10-K, the Company restated its audited consolidated financial statements in the 2019 Form 10-K for the years ended December 31, 2018 and 2017 and its unaudited quarterly results for the first three fiscal quarters in the fiscal year ended December 31, 2019 and each fiscal quarter in the fiscal year ended December 31, 2018. Previously filed annual reports on Form 10-K and quarterly reports on Form 10-Q for the periods affected by the restatement have not been amended. See Note 20, *Unaudited Quarterly Financial Data*, of the Notes to the consolidated financial statements in the 2019 Form 10-K for the impact of these adjustments on each of the quarterly periods in fiscal 2018 and for the first three quarters of fiscal 2019. These condensed consolidated financial statements include restated results for the corresponding interim period of fiscal 2019.

#### **Going Concern**

Under ASC Subtopic 205-40, *Presentation of Financial Statements—Going Concern* ("ASC 205-40"), the Company has the responsibility to evaluate whether conditions and/or events raise substantial doubt about its ability to meet its future financial obligations as they become due within one year after the date that the financial statements are issued. As required under ASC 205-40, management's evaluation should initially not take into consideration the potential mitigating effects of management's plans that have not been fully implemented as of the date the financial statements are issued. The accompanying financial statements have been prepared assuming that the Company will continue as a going concern.

## Substantial Doubt Raised

In performing the first step of the evaluation, we concluded that the following conditions raised substantial doubt about our ability to continue as a going concern:

• history of net losses of \$12.7 million for the three months ended March 31, 2020 and \$509.1 million and \$169.8 million for the years ended December 31, 2019 and December 31, 2018, respectively. This is after considering a gain of \$35.3 million on the sale of SourceHOV Tax, LLC recognized during the three months

- ended March 31, 2020, and including goodwill and other intangible asset impairment of \$349.6 million, for the year ended December 31, 2019 and \$48.1 million for the year ended December 31, 2018;
- net operating cash outflow of \$35.4 million for the three months ended March 31, 2020, \$63.9 million in 2019 and inflow of \$23.6 million in 2018;
- working capital deficits of \$16.9 million as of March 31, 2020, \$147.1 million as of December 31, 2019 and \$123.5 million as of December 31, 2018;
- significant cash payments for interest on our long-term debt of \$144.5 million in 2019 and a similar amount expected in 2020;
- a liability incurred of \$57.4 million for Appraisal Action (as described further in Note 8);
- a requirement that the Company maintain a minimum of \$40.0 million and \$35.0 million in liquidity, at all times, to not be considered in default of the A/R Facility and the Credit Agreement (as defined below); and
- an accumulated deficit of \$1,224.2 million.

Furthermore, under the terms of each of the First Lien Credit Agreement, dated as of July 12, 2017, as amended and restated as of July 13, 2018 and as further amended and restated as of April 16, 2019 (the "Credit Agreement"), and the Indenture and First Supplemental Indenture (collectively, the "Indenture"), dated July 12, 2017, the Company was required to deliver to lender the December 31, 2019 audited financial statements by April 14, 2020, which the Company failed to do. Such failure was an event of default under the Credit Agreement if not cured within 30 days of receiving a notice of default. The Company received such notice on April 15, 2020. Additionally, under the terms of the A/R Facility (as described in Note 5), the Company was required to furnish to each lender the December 31, 2019 audited financial statements by May 11, 2020, which the Company failed to do. In May 2020, both the Credit Agreement and the A/R Facility were amended. Refer to Consideration of Management's Plans section below.

## Consideration of Management's Plans

In performing the second step of this assessment, we are required to evaluate whether it is probable that our plans will be effectively implemented within one year after the financial statements are issued and whether it is probable those plans will alleviate the substantial doubt about our ability to continue as a going concern.

As of June 26, 2020, the Company had \$89.0 million in available cash and an additional source of liquidity of \$13.0 million from the borrowing facilities.

The Company has undertaken the following plans to improve our available cash balances, liquidity and cash generated flows from operations, over the twelve month period from the date the financial statements are issued, as follows:

- On January 10, 2020, certain subsidiaries of the Company entered into a \$160.0 million A/R Facility with a five-year term. The Company used the proceeds of the initial borrowings to repay outstanding revolving borrowings under the Company's senior credit facility and to provide additional liquidity and funding for the ongoing business needs of the Company and its subsidiaries. As of June 8, 2020, the Company has fully drawn on the remaining availability under the A/R Facility. Additionally, the A/R Facility agreement includes a requirement that the Company maintain a minimum of \$40.0 million in liquidity, at all times, to not be considered in default.
- On March 16, 2020, the Company and its indirect wholly owned subsidiaries, Merco Holdings, LLC and SourceHOV Tax, LLC entered into a Membership Interest Purchase Agreement with Gainline Source Intermediate Holdings LLC at which time Gainline Source Intermediate Holdings LLC acquired all of the outstanding membership interests of SourceHov Tax for \$40.0 million, subject to adjustment as set forth in the purchase agreement of approximately \$2.0 million.
- On March 23, 2020, in response to the potential impact of the COVID-19 pandemic, the Company implemented a temporary freeze on increases to base salaries and wages unless contractually mandated. Additionally, in connection with the incentive program administered by the Company for hourly, non-exempt employees, a new

maximum was put in place to limit the amount of incentives that could be earned in any given two (2) week pay period. Although the Company expects these to be short-term actions, it expects these actions will result in a cash savings to the Company of approximately \$23.4 million on an annual basis.

- On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) was enacted in response to the COVID-19 pandemic. The CARES Act, among other things, includes provisions relating to refundable payroll tax credits, deferment of employer side social security payments, net operating loss carryback periods, alternative minimum tax credit refunds, modifications to the net interest deduction limitations and technical corrections to tax depreciation methods for qualified improvement property. The refundable payroll tax credits and deferment of employer side social security payments provisions of the CARES Act will benefit Company's liquidity by approximately \$29.0 million.
- On May 18, 2020, the Company amended the Credit Agreement to, among other things, extend the time for delivery of its audited financial statements for the year ended December 31, 2019 and its financial statements for the quarter ended March 31, 2020. Further, pursuant to the amendment, the borrower under the Credit Agreement is also required to maintain a minimum liquidity of \$35.0 million. On May 21, 2020, the Company also amended the A/R Facility to, among other things, extend the time for delivery of its audited financial statements for the year ended December 31, 2019 and its financial statements for the quarter ended March 31, 2020. Refer to Note 14 Subsequent Events for additional discussion. The Company has delivered its audited financial statements for the year ended December 31, 2019 on June 9, 2020, within the time frame stated within such agreement and the A/R Facility. The Company believes that it has now also satisfied the filing requirement with respect to the quarterly financial statements for the quarter ended March 31, 2020.

#### Management Assessment of Ability to Continue as a Going Concern

The Company has a history of negative trends in its financial condition and operating results as well as recent noncompliance with covenants with its respective lenders. However, despite these conditions, the Company believes management's plans, as described fully above, will provide sufficient liquidity to meet its financial obligations and further, maintain levels of liquidity as specifically required under the Credit Agreement and the A/R Facility. Therefore, management concluded these plans alleviate the substantial doubt that was raised about our ability to continue as a going concern for at least twelve months from the date that the financial statements were issued.

## Future Plans and Considerations

Our plans to further enhance liquidity, which were not considered for the purposes of our assessment of whether substantial doubt is alleviated, include the potential sale of certain non-core assets that are not central to the Company's long-term strategic vision, and any potential action with respect to these operations would be intended to allow the Company to better focus on its core businesses. The Company has retained financial advisors to assist with the sale of select assets. The Company expects to use the potential net proceeds from this initiative for the paydown of debt.

Our plans are subject to inherent risks and uncertainties, which become significantly magnified when the effects of the current pandemic and related financial crisis are included in the assessment. Accordingly, there can be no assurance that our plans can be effectively implemented and, therefore, that the conditions can be effectively mitigated.

## **Net Loss per Share**

Earnings per share ("EPS") is computed by dividing net loss available to holders of the Company's common stock, par value \$0.0001 per share ("Common Stock") by the weighted average number of shares of Common Stock outstanding during the period, excluding the effects of any potentially dilutive securities. Diluted EPS gives effect to the potential dilution that could occur if securities or other contracts to issue Common Stock were exercised or converted into Common Stock, using the more dilutive of the two-class method or if-converted method in periods of earnings. The two class method is an earnings allocation method that determines earnings per share for Common Stock and participating securities. Diluted EPS excludes all dilutive potential of shares of Common Stock if their effect is anti-dilutive.

As the Company experienced net losses for the periods presented, the impact of the Company's Series A Convertible Preferred Stock ("Series A Preferred Stock") was calculated based on the if-converted method. As of March 31, 2020 outstanding shares of the Company's Series A Preferred Stock, if converted would have resulted in an additional 4,022,415 shares of Common Stock outstanding, but were not included in the computation of diluted loss per share as their effects were anti-dilutive.

The Company was originally incorporated as a special purpose acquisition company under the name Quinpario Acquisition Corp 2 ("Quinpario"), which changed its name to Exela Technologies, Inc. in July 2017. The Company has not included the effect of 35,000,000 warrants sold in the Quinpario Initial Public Offering ("IPO") or the effect of the aggregate number of shares issuable pursuant to outstanding restricted stock units and options of 5,168,005 and 4,223,597 as of March 31, 2020 and 2019, respectively, in the calculation of diluted loss per share for the three months ended March 31, 2020 and 2019 as their effects were anti-dilutive.

	Three Months Ended March 31,			
			2019	
	2020		(Restated)	
Net loss attributable to common stockholders (A)	\$ (11,230)	\$	(33,086)	
Weighted average common shares outstanding - basic and diluted (B)	147,195,164		145,572,221	
Loss Per Share:				
Basic and diluted (A/B)	\$ (80.0)	\$	(0.23)	

The weighted average common shares outstanding - basic and diluted, in the table above, exclude in each case the 4,570,734 shares returned to the Company in the first quarter of 2020 in connection with the Appraisal Action (as defined and described further in Note 8 below, such shares, the "Appraisal Shares"), even though the Appraisal Shares were outstanding as of March 31, 2019.

#### Sale of SourceHOV Tax, LLC

On March 16, 2020, the Company and its indirect wholly owned subsidiaries, Merco Holdings, LLC and SourceHOV Tax, LLC entered into a Membership Interest Purchase Agreement with Gainline Source Intermediate Holdings LLC at which time Gainline Source Intermediate Holdings LLC acquired all of the outstanding membership interests of SourceHov Tax, LLC for \$40.0 million subject to adjustment as set forth in the purchase agreement. The Company recognized a gain of \$35.3 million on the sale of SourceHOV Tax, LLC during the three months ended March 31, 2020, which takes into account approximately \$2.0 million downwards adjustments to the purchase price in accordance with the purchase agreement. The gain on sale of SourceHOV Tax, LLC is included in Other expense (income), net in the condensed consolidated statements of operations.

## 2. New Accounting Pronouncements

## **Recently Adopted Accounting Pronouncements**

Effective March 12, 2020, the Company adopted Accounting Standards Update ("ASU") no. 2020-04, *Facilitation of the Effects of Reference Rate Reform on Financial Reporting.* This ASU provides temporary optional expedients and exceptions to the guidance in GAAP on contract modifications and hedge accounting to ease the financial reporting burdens related to the expected market transition from the London Interbank Offered Rate ("LIBOR") and other interbank offered rates to alternative reference rates, such as the Secured Overnight Financing Rate ("SOFR"). Entities can elect not to apply certain modification accounting requirements to contracts affected by what the guidance calls reference rate reform, if certain criteria are met. An entity that makes this election would not have to remeasure the contracts at the modification date or reassess a previous accounting determination. The guidance is effective upon issuance and generally can be applied through 31 December 2022. The adoption had no impact on the Company's consolidated results of operations, cash flows, financial position or disclosures.

Effective March 9, 2020, the Company adopted ASU no. 2020-03, *Codification Improvements to Financial Instruments*. This ASU represents changes to clarify or improve the Codification. The amendments make the

Codification easier to understand and apply by eliminating inconsistencies and providing clarifications in relation to financial instruments. This guidance was effective immediately upon issuance. The additional elements of the ASU did not have a material impact on the Company's consolidated results of operations, cash flows, financial position or disclosures.

Effective January 1, 2020, the Company adopted ASU no. 2018-13, *Fair Value Measurement (Topic 820)*; which changes the fair value measurement disclosure requirements of Accounting Standards Codification ("ASC 820"). The amendments in this ASU are the result of a broader disclosure project called FASB Concepts Statement, Conceptual Framework for Financial Reporting. The FASB used the guidance in the Concepts Statement to improve the effectiveness of ASC 820's disclosure requirements. The objective of the disclosure requirements in this subtopic is to provide users of financial statements with information about assets and liabilities measured at fair value in the statement of financial position or disclosed in the notes to financial statements. The ASU includes but is not limited to the valuation techniques and inputs that a reporting entity uses to arrive at its measures of fair value, including judgments and assumptions that the entity makes, the uncertainty in the fair value measurements as of the reporting date, and how changes in fair value measurements affect an entity's performance and cash flows. The adoption had no material impact on the Company's consolidated results of operations, cash flows, financial position or disclosures.

Effective January 1, 2020, the Company adopted ASU no. 2018-15, *Intangibles, Goodwill, and Other - Internal Use Software (Subtopic 350-40): Customer's accounting for implementation costs incurred in a Cloud Computing Arrangement that is a service contract.* The amendments align the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software (and hosting arrangements that include an internal-use software license). Accordingly, the amendments require an entity (customer) in a hosting arrangement that is a service contract to follow the guidance in Subtopic 350-40 to determine which implementation costs to capitalize as an asset related to the service contract and which costs to expense. The amendments also require the entity (customer) to expense the capitalized implementation costs of a hosting arrangement that is a service contract over the term of the hosting arrangement, which includes reasonably certain renewals. The adoption had no material impact on the Company's consolidated results of operations, cash flows, financial position or disclosures.

Effective January 1, 2020, the Company adopted ASU no. 2019-08, *Codification Improvements — Share-Based Consideration Payable to a Customer*. This ASU clarifies the accounting for share-based payments issued as consideration payable to a customer in accordance with ASC 606. Under the ASU, entities apply the guidance in ASC 718 to measure and classify share-based payments issued to a customer that are not in exchange for a distinct good or service (i.e., share-based sales incentives). Accordingly, entities use a fair-value-based measure to calculate such incentives on the grant date, which is the date on which the grantor (the entity) and the grantee (the customer) reach a mutual understanding of the key terms and conditions of the share-based consideration. The result is reflected as a reduction of revenue in accordance with the guidance in ASC 606 on consideration payable to a customer. After initial recognition, the measurement and classification of the share-based sales incentives continue to be subject to ASC 718 unless (1) the award is subsequently modified when vested and (2) the grantee is no longer a customer. The adoption had no impact on the Company's consolidated results of operations, cash flows, financial position or disclosures.

In July 2019, the FASB issued ASU 2019-07, Codification Updates to SEC Sections. This ASU amends various SEC paragraphs pursuant to the issuance of SEC Final Rule Releases No. 33-10532, Disclosure Update and Simplification, and Nos. 33-10231 and 33-10442, Investment Company Reporting Modernization. The S-X Rule 3-04 requires the presentation of changes in stockholders' equity in the form of a reconciliation of the beginning balance to the ending balance for each period for which a statement of income is required to be filed with all significant reconciling items. The Company presented changes in stockholders' equity as separate financial statements for the current and comparative year-to-date interim periods beginning on January 1, 2019. This guidance was effective immediately upon issuance. The additional elements of the ASU did not have a material impact on the Company's consolidated results of operations, cash flows, financial position or disclosures.

Effective January 1, 2019, the Company adopted ASU no. 2016-02, *Leases (ASC 842)*. This ASU increases transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. The Company adopted this guidance effective January 1,

2019, under the modified retrospective transition method provided by ASU 2018-11 with the following practical expedients below:

- Not to record leases with an initial term of 12 months or less on the balance sheet; and
- Not to reassess the (1) definition of a lease, (2) lease classification, and (3) initial direct costs for existing leases during transition.

The adoption had a material impact on the Company's unaudited consolidated balance sheets, but did not have a material impact on the Company's unaudited consolidated statements of operations and unaudited consolidated statements of cash flows. The most significant impact was the recognition of right-of-use assets and lease liabilities for operating leases, while the Company's accounting for finance leases remained substantially unchanged.

## **Recently Issued Accounting Pronouncements**

In June 2016, the FASB issued ASU no. 2016-13, *Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*, to replace the incurred loss impairment methodology under current GAAP with a methodology that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to inform credit loss estimates. The Company will be required to use a forward-looking expected credit loss model for accounts receivables, loans, and other financial instruments. This ASU along with related additional clarificatory guidance in the ASU No. 2019-05, "*Financial Instruments—Credit Losses (Topic 326)*" and ASU No. 2019-11, "*Codification Improvements to Topic 326, Financial Instruments—Credit Losses*", are effective for the Company for fiscal years beginning after December 15, 2022, and interim periods within those fiscal years. Adoption of the standard will be applied using a modified retrospective approach through a cumulative-effect adjustment to retained earnings as of the effective date. The Company is currently in the early stages of evaluating the impact that adopting this standard will have on the consolidated financial statements.

In December 2019, the FASB issued ASU no. 2019-12, *Income Taxes* (*Topic 740*): *Simplifying the Accounting for Income Taxes*. This ASU simplifies the accounting for income taxes by eliminating some exceptions to the general approach in ASC 740, *Income Taxes*, for recognizing deferred taxes for investments, performing intraperiod allocation and calculating income taxes in interim periods. The ASU adds guidance to reduce complexity in certain areas, including recognizing deferred taxes for tax goodwill and allocating taxes to members of a consolidated group. It also clarifies certain aspects of the existing guidance to promote more consistent application, among other things. The ASU is effective for the Company for fiscal years beginning after December 15, 2020, including interim periods therein. Early adoption is permitted. The Company is currently in the early stages of evaluating the impact that adopting this standard will have on the consolidated financial statements.

## 3. Significant Accounting Policies

The information presented below supplements the Significant Accounting Policies information presented in our 2019 Form 10-K, including Revenue Recognition for the adoption of ASC 606 (ASU 2014-09: Revenue from Contracts with Customers), which became effective January 1, 2018. See our 2019 Form 10-K for a description of our significant accounting policies in effect prior to the adoption of the new accounting standard.

## **Revenue Recognition**

We account for revenue in accordance with ASC 606, *Revenue from Contracts with Customers*. A performance obligation is a promise in a contract to transfer a distinct good or service to the customer and is the unit of account in ASC 606. Revenue is measured as the amount of consideration we expect to receive in exchange for transferring goods or providing services. The contract transaction price is allocated to each distinct performance obligation and recognized as revenue when, or as, the performance obligation is satisfied. All of our material sources of revenue are derived from contracts with customers, primarily relating to the provision of business and transaction processing services within each of our segments. We do not have any significant extended payment terms, as payment is received shortly after goods are delivered or services are provided.

## **Nature of Services**

Our primary performance obligations are to stand ready to provide various forms of business processing services, consisting of a series of distinct services that are substantially the same and have the same pattern of transfer over time, and accordingly are combined into a single performance obligation. Our promise to our customers is typically to perform an unknown or unspecified quantity of tasks and the consideration received is contingent upon the customers' use (i.e., number of transactions processed, requests fulfilled, etc.); as such, the total transaction price is variable. We allocate the variable fees to the single performance obligation charged to the distinct service period in which we have the contractual right to bill under the contract.

## Disaggregation of Revenues

The following tables disaggregate revenue from contracts by geographic region and by segment for the three months ended March 31, 2020 and 2019:

	Three Months Ended March 31,												
										20	)19		
			20	20						(Res	tate	1)	
	ITPS		HS		LLPS		Total		ITPS	HS		LLPS	Total
U.S.A.	\$ 223,326	\$	64,049	\$	17,290	\$	304,665	\$	251,500	\$ 61,343	\$	17,842	\$ 330,685
EMEA	53,906		_		_		53,906		66,678	_		_	66,678
Other	6,880		_		_		6,880		6,994	_		_	6,994
Total	\$ 284,112	\$	64,049	\$	17,290	\$	365,451	\$	325,172	\$ 61,343	\$	17,842	\$ 404,357

#### **Contract Balances**

The following table presents contract assets, contract liabilities and contract costs recognized at March 31, 2020 and December 31, 2019:

	March 31, 2020	De	cember 31, 2019
Accounts receivable, net	\$ 242,757	\$	261,400
Deferred revenues	18,851		16,621
Customer deposits	25,605		27,765
Costs to obtain and fulfill a contract	4,517		4,977

Accounts receivable, net includes \$24.2 million and \$34.1 million as of March 31, 2020 and December 31, 2019, respectively, representing amounts not billed to customers. We have accrued the unbilled receivables for work performed in accordance with the terms of contracts with customers.

Deferred revenues relate to payments received in advance of performance under a contract. A significant portion of this balance relates to maintenance contracts or other service contracts where we received payments for upfront conversions or implementation activities which do not transfer a service to the customer but rather are used in fulfilling the related performance obligations that transfer over time. The advance consideration received from customers is deferred over the contract term. We recognized revenue of \$7.0 million during the three months ended March 31, 2020 that had been deferred as of December 31, 2019.

Costs incurred to obtain and fulfill contracts are deferred and expensed on a straight-line basis over the estimated benefit period. We recognized \$0.7 million of amortization for these costs in the first three months of 2020 within depreciation and amortization expense. These costs represent incremental external costs or certain specific internal costs that are directly related to the contract acquisition or fulfillment and can be separated into two principal categories: contract commissions and fulfillment costs. Applying the practical expedient in ASC 340-40-25-4, we recognize the incremental costs of obtaining contracts as an expense when incurred if the amortization period would have been one year or less. These costs are included in Selling, general and administrative expenses. The effect of applying this practical expedient was not material.

Customer deposits consist primarily of amounts received from customers in advance for postage. The amounts recorded as of December 31, 2019 were used to pay for postage with the corresponding postage revenue being recognized during the three months ended March 31, 2020. Any residual balances may be retained and used in future periods.

#### **Performance Obligations**

At the inception of each contract, we assess the goods and services promised in our contracts and identify each distinct performance obligation. The majority of our contracts have a single performance obligation, as the promise to transfer the individual goods or services is not separately identifiable from other promises in the contracts. For the majority of our business and transaction processing service contracts, revenues are recognized as services are provided based on an appropriate input or output method, typically based on the related labor or transactional volumes.

Certain of our contracts have multiple performance obligations, including contracts that combine software implementation services with post-implementation customer support. For contracts with multiple performance obligations, we allocate the contract's transaction price to each performance obligation using our best estimate of the standalone selling price of each distinct good or service in the contract. The primary method used to estimate standalone selling price is the expected cost plus a margin approach, under which we estimate our expected costs of satisfying a performance obligation and add an appropriate margin for that distinct good or service. We also use the adjusted market approach whereby we estimate the price that customers in the market would be willing to pay. In assessing whether to allocate variable consideration to a specific part of the contract, we consider the nature of the variable payment and whether it relates specifically to its efforts to satisfy a specific part of the contract. Certain of our software implementation performance obligations are satisfied at a point in time, typically when customer acceptance is obtained.

When evaluating the transaction price, we analyze, on a contract-by-contract basis, all applicable variable consideration. The nature of our contracts give rise to variable consideration, including volume discounts, contract penalties, and other similar items that generally decrease the transaction price. We estimate these amounts based on the expected amount to be provided to customers and reduce revenues recognized. We do not anticipate significant changes to our estimates of variable consideration.

We include reimbursements from customers, such as postage costs, in revenue, while the related costs are included in cost of revenue.

## Transaction Price Allocated to the Remaining Performance Obligations

In accordance with optional exemptions available under ASC 606, we did not disclose the value of unsatisfied performance obligations for (a) contracts with an original expected length of one year or less, and (b) contracts for which variable consideration relates entirely to an unsatisfied performance obligation, which comprise the majority of our contracts. We have certain non-cancellable contracts where we receive a fixed monthly fee in exchange for a series of distinct services that are substantially the same and have the same pattern of transfer over time, with the corresponding remaining performance obligations as of March 31, 2020 in each of the future periods below:

#### Estimated Remaining Fixed Consideration for Unsatisfied Performance Obligations

Remainder of 2020	\$ 36,826
2021	38,591
2022	32,814
2023	27,638
2024	26,703
2025 and thereafter	27,144
Total	\$ 189,716

## 4. Intangibles Assets and Goodwill

## **Intangible Assets**

Intangible assets are stated at cost or acquisition-date fair value less accumulated amortization and consists of the following:

	oss Carrying mount (a)	Amortization			Intangible Asset, net
Customer relationships	\$ 507,589	\$	(247,272)	\$	260,317
Developed technology	88,553		(86,734)		1,818
Trade names (b)	8,400		(3,100)		5,300
Outsource contract costs	15,877		(11,360)		4,517
Internally developed software	44,247		(13,966)		30,281
Trademarks	23,378		(23,370)		8
Assembled workforce	4,473		(1,398)		3,075
Purchased software	26,749		(2,229)		24,520
Intangibles, net	\$ 719,265	\$	(389,428)	\$	329,837

	December 31, 2019									
	Gro	oss Carrying				Intangible				
	Amount (a)			mortization		Asset, net				
Customer relationships	\$	508,074	\$	(237,313)	\$	270,761				
Developed technology		89,053		(87,109)		1,944				
Trade names (b)		8,400		(3,100)		5,300				
Outsource contract costs		16,726		(11,749)		4,977				
Internally developed software		43,261		(12,129)		31,132				
Trademarks		23,378		(23,370)		8				
Assembled workforce		4,473		(1,118)		3,355				
Purchased software		26,749		(1,783)		24,966				
Intangibles, net	\$	720,114	\$	(377,671)	\$	342,443				

- (a) Amounts include intangible assets acquired in business combinations and asset acquisitions.
- (b) The carrying amount of trade names for 2020 and 2019 is net of accumulated impairment losses of \$44.1 million, of which \$1.0 million was recognized in 2019.

## Goodwill

The Company's operating segments are significant strategic business units that align its products and services with how it manages its business, approach the markets and interacts with its clients. The Company is organized into three segments: ITPS, HS, and LLPS (See Note 13).

Goodwill by reporting segment consists of the following:

	Beginning of Year Balance (a)	Add	litions	Impairments	Tra	urrency anslation justments	End of Year Balance (a)
ITPS	\$ 571,575	\$		\$ (317,525)	\$	70	\$ 254,120
HS	86,786		_	_		_	86,786
LLPS	49,897		_	(31,032)		_	18,865
Balance as of December 31, 2019	\$ 708,258	\$		\$ (348,557)	\$	70	\$ 359,771
ITPS	254,120		_			(891)	253,229
HS	86,786		_	_		_	86,786
LLPS	18,865						18,865
Balance as of March 31, 2020	\$ 359,771	\$		\$	\$	(891)	\$ 358,880

(a) The goodwill amount for all periods presented is net of accumulated impairment amount as at December 31, 2018. Accumulated impairment is \$212.3 million and \$560.9 million as at December 31, 2018 and March 31, 2020, respectively.

## 5. Long-Term Debt and Credit Facilities

#### Senior Secured Notes

On July 12, 2017, the Company issued \$1.0 billion in aggregate principal amount of 10.0% First Priority Senior Secured Notes due 2023 (the "Notes"). The Notes are guaranteed by certain subsidiaries of the Company. The Notes bear interest at a rate of 10.0% per year. The Company pays interest on the Notes on January 15 and July 15 of each year, commencing on January 15, 2018. The Notes will mature on July 15, 2023.

## **Senior Credit Facilities**

On July 12, 2017, the Company entered into a First Lien Credit Agreement with Royal Bank of Canada, Credit Suisse AG, Cayman Islands Branch, Natixis, New York Branch and KKR Corporate Lending LLC (the "Credit Agreement") providing Exela Intermediate LLC, a wholly owned subsidiary of the Company, upon the terms and subject to the conditions set forth in the Credit Agreement, (i) a \$350.0 million senior secured term loan maturing July 12, 2023 with an original issue discount ("OID") of \$7.0 million, and (ii) a \$100.0 million senior secured revolving facility maturing July 12, 2022. As of March 31, 2020 and December 31, 2019 the Company had outstanding irrevocable letters of credit totaling approximately \$19.2 million and \$20.6 million, respectively, under the senior secured revolving facility.

The Credit Agreement provided for the following interest rates for borrowings under the senior secured term facility and senior secured revolving facility: at the Company's option, either (1) an adjusted LIBOR, subject to a 1.0% floor in the case of term loans, or (2) a base rate, in each case plus an applicable margin. The initial applicable margin for the senior secured term facility was 7.5% with respect to LIBOR borrowings and 6.5% with respect to base rate borrowings. The initial applicable margin for the senior secured revolving facility was 7.0% with respect to LIBOR borrowings and 6.0% with respect to base rate borrowings. The applicable margin for borrowings under the senior secured revolving facility is subject to step-downs based on leverage ratios. The senior secured term loan is subject to amortization payments, commencing on the last day of the first full fiscal quarter of the Company following the closing date, of 0.6% of the aggregate principal amount for each of the first eight payments and 1.3% of the aggregate principal amount for payments thereafter, with any balance due at maturity.

## **Term Loan Repricing**

On July 13, 2018, Exela successfully repriced the \$343.4 million of term loans outstanding under its senior secured credit facilities (the "Repricing"). The Repricing was accomplished pursuant to a First Amendment to the First Lien Credit Agreement (the "First Amendment"), dated as of July 13, 2018, by and among the Company's subsidiaries

Exela Intermediate Holdings LLC, Exela Intermediate, LLC, each "Subsidiary Loan Party" listed on the signature pages thereto, Royal Bank of Canada, as administrative agent, and each of the lenders party thereto, whereby the Company borrowed \$343.4 million of refinancing term loans (the "Repricing Term Loans") to refinance the Company's existing senior secured term loans.

In accordance with ASC 470 – *Debt* – *Modifications and Extinguishments*, as a result of certain lenders that participated in Exela's debt structure prior to the Repricing and the Company's debt structure after the Repricing, it was determined that a portion of the refinancing of Exela's senior secured credit facilities would be accounted for as a debt modification, and the remaining would be accounted for as an extinguishment. The Company incurred \$1.0 million in new debt issuance costs related to the refinancing, of which \$1.0 million was expensed pursuant to modification accounting. The proportion of debt that was extinguished resulted in a write off of previously recognized debt issue costs of \$0.1 million. Additionally, for the new lenders who exceeded the 10% test, less than \$0.1 million was recorded as additional debt issue costs. All unamortized costs and discounts will be amortized over the life of the new term loan using the effective interest rate of the term loan.

The Repricing Term Loans will bear interest at a rate per annum of, at the Company's option, either (a) a LIBOR rate determined by reference to the costs of funds for Eurodollar deposits for the interest period relevant to such borrowing, adjusted for certain additional costs, subject to a 1.0% floor, or (b) a base rate determined by reference to the highest of (i) the federal funds rate plus 0.5%, (ii) the prime rate and (iii) the one-month adjusted LIBOR plus 1.0%, in each case plus an applicable margin of 6.5% for LIBOR loans and 5.5% for base rate loans. The interest rates applicable to the Repricing Term Loans are 100 basis points lower than the interest rates applicable to the existing senior secured term loans that were incurred on July 12, 2017 pursuant to the Credit Agreement. The Repricing Term Loans will mature on July 12, 2023, the same maturity date as the prior senior secured term loans.

#### 2018 Incremental Term Loans

On July 13, 2018, the Company successfully borrowed an additional \$30.0 million pursuant to incremental term loans (the "Incremental Term Loans") under the First Amendment. The proceeds of the Incremental Term Loans may be used by the Company for general corporate purposes and to pay fees and expenses in connection with the First Amendment. The interest rates applicable to the Incremental Term Loans are the same as those for the Repricing Term Loans.

The Company may voluntarily repay the Repricing Term Loans and the Incremental Term Loans (collectively, the "Term Loans") at any time, without prepayment premium or penalty, subject to customary "breakage" costs with respect to LIBOR rate loans.

Other than as described above, the terms, conditions and covenants applicable to the Repricing Term Loans and the Incremental Term Loans are consistent with the terms, conditions and covenants that were applicable to the existing senior secured loans under the Credit Agreement. The Repricing and issuance of the Incremental Term Loans resulted in a partial debt extinguishment, for which Exela recognized \$1.1 million in debt extinguishment costs in the third quarter of 2018

#### 2019 Incremental Term Loan

On April 16, 2019, the Company successfully borrowed an additional \$30.0 million pursuant to incremental term loans (the "2019 Incremental Term Loans") under the Second Amendment to First Lien Credit Agreement (the "Second Amendment"). The proceeds of the 2019 Incremental Term Loans were used to replace the cash spent for acquisitions, pay related fees, expenses and related borrowings and for general corporate purposes.

The 2019 Incremental Term Loans will bear interest at a rate per annum that is the same as the Company's Repricing Term Loans under the senior credit facility. The 2019 Incremental Term Loans will mature on July 12, 2023, the same maturity date as the Term Loans. The Company may voluntarily repay the 2019 Incremental Term Loans at any time, without prepayment premium or penalty, subject to customary "breakage" costs with respect to LIBOR rate loans.

Other than as described above, the terms, conditions and covenants applicable to the 2019 Incremental Term Loans are consistent with the terms, conditions and covenants that are applicable to the Repricing Term Loans and 2018 Incremental Term Loans under the Credit Agreement. The Repricing and issuance of the 2018 and 2019 Incremental Term Loans resulted in a partial debt extinguishment, for which Exela recognized \$1.4 million in debt extinguishment costs in the second quarter of 2019.

#### **Receivables Securitization**

On January 10, 2020, certain subsidiaries of the Company entered into a \$160.0 million accounts receivable securitization facility (the "A/R Facility") with a five year term. In the A/R Facility, (i) Exela Receivables 1, LLC (the "A/R Borrower"), a wholly-owned indirect subsidiary of the Company, entered into a Loan and Security Agreement (the "A/R Loan Agreement"), dated as of January 10, 2020, with TPG Specialty Lending, Inc., as administrative agent (the "A/R Administrative Agent"), PNC Bank National Association, as LC Bank (the "LC Bank"), the lenders (each, an "A/R Lender" and collectively the "A/R Lenders") and the Company, as initial servicer, pursuant to which the A/R Lenders will make loans (the "Loan") to the A/R Borrower to be used to purchase certain receivables and related assets from its sole member, Exela Receivables Holdco, LLC (the "Parent SPE"), a wholly-owned indirect subsidiary of the Company, (ii) sixteen other indirect, wholly-owned U.S. subsidiaries of the Company (collectively, the "Originators") sold or contributed and will sell or contribute to the Parent SPE certain receivables and related assets in consideration for a combination of cash, equity in the Parent SPE and/or letters of credit issued by the LC Bank to the Originators; and (iii) the Parent SPE has sold or contributed and will sell or contribute to the Borrower certain receivables and related assets in consideration for a combination of cash, equity in the A/R Borrower and/or letters of credit issued by the LC Bank to the beneficiaries elected by Parent SPE.

The Company, the Parent SPE, the A/R Borrower and the Originators provide customary representations and covenants pursuant to the agreements entered into in connection with the A/R Facility. The A/R Loan Agreement provides for certain events of default upon the occurrence of which the A/R Administrative Agent may declare the A/R Facility's termination date to have occurred and declare the outstanding Loan and all other obligations of the A/R Borrower to be immediately due and payable. The Company used the proceeds of the initial borrowings to repay outstanding revolving borrowings under the Company's senior credit facility and to provide additional liquidity and funding for the ongoing business needs of the Company and its subsidiaries.

Pursuant to the A/R Loan Agreement, each of Company, the A/R Borrower, the Parent SPE and the Originators (the "Exela Parties") is prohibited from amending or modifying any Existing Secured Debt Documents (as defined in the A/R Loan Agreement) if such amendment or modification could: (i) by its terms cause any Exela Party to be unable to perform its obligations under Transaction Documents (as defined in the A/R Loan Agreement), (ii) cause any inaccuracy or breach of any representation, warranty, or covenant of any Exela Party, (iii) could subject any existing or subsequently arising Collateral to an Adverse Claim (each as defined in the A/R Loan Agreement), or (iv) adversely affect any rights or remedies of the Lenders, the LC Bank and the A/R Administrative Agent under the A/R Facility. The A/R Borrower and Parent SPE were formed in December 2019, and are consolidated into the Company's financial statements even though they had no material assets or operations during the year end December 31, 2019. The A/R Borrower and Parent SPE are bankruptcy remote entities and as such their assets are not available to creditors of the Company or any of its subsidiaries. Since January 10, 2020, the parties have amended and waived the A/R Facility several times to address contractually, the occurrence of certain events, including among other things, the delay in delivery of annual financial statements for the fiscal year ended 2019, financial statements for the quarter ended March 31, 2020, and the Initial Servicer's liquidity (as defined in the A/R Facility) falling below \$60.0 million.

Each loan bears interest on the unpaid principal amount as follows: (1) if a Base Rate Loan, at 3.75% plus a rate equal to the greater of (a) the Prime Rate in effect on such day, (b) the Federal Funds Effective Rate in effect on such day plus 0.50%, (c) the Adjusted LIBOR Rate (which rate shall be calculated based upon an Interest Period of one month and determined on a daily basis) plus 1.00%, and (d) 4.50% per annum and (2) if a LIBOR Rate Loan, 4.75% plus a floating LIBOR Rate with a 1.00% LIBOR floor. As of March 31, 2020, there were \$108.4 million borrowings under the Receivables Securitization Facility.

#### Third Amendment

On May 18, 2020, the Company amended the Credit Agreement to, among other things, extend the time for delivery of its audited financial statements for the year ended December 31, 2019 and its financial statements for the quarter ended March 31, 2020. Upon the Company's delivery of the annual and quarterly financial statements described above within the time frames stated therein (which the Company believes it has now satisfied), the Company will, upon delivery of such financial statements, be in compliance with the Credit Agreement, with respect to the financial statement delivery requirements set forth therein. Pursuant to the amendment, the Company also amended the Credit Agreement to, among other things: restrict the borrower and its subsidiaries' ability to designate or invest in unrestricted subsidiaries; incur certain debt; create certain liens; make certain investments; pay certain dividends or other distributions on account of its equity interests; make certain asset sales or other dispositions (or utilize the proceeds of certain asset sales to reinvest in the business); or enter into certain affiliate transactions pursuant to the negative covenants under the Credit Agreement. Further, pursuant to the amendment, the borrower under the Credit Agreement is also required to maintain a minimum Liquidity (as defined in the amendment) of \$35.0 million.

## **Long-Term Debt Outstanding**

As of March 31, 2020 and December 31, 2019, the following long-term debt instruments were outstanding:

		March 31, 2020	December 31, 2019
Other (a)	\$	30,807	\$ 30,232
First lien credit agreement (b)		357,098	360,583
Senior secured notes (c)		980,289	979,060
Secured borrowings under A/R Facility		108,366	_
Revolver		80,750	65,000
Total debt	'	1,557,310	1,434,875
Less: Current portion of long-term debt		(36,691)	(36,490)
Long-term debt, net of current maturities	\$	1,520,619	\$ 1,398,385

- (a) Other debt represents the Company's outstanding loan balances associated with various hardware and software purchases along with loans entered into by subsidiaries of the Company.
- (b) Net of unamortized original issue discount and debt issuance costs of \$6.1 million and \$17.7 million as of March 31, 2020 and \$6.5 million and \$18.9 million as of December 31, 2019.
- (c) Net of unamortized debt discount and debt issuance costs of \$14.1 million and \$5.6 million as of March 31, 2020 and \$14.9 million and \$6.0 million as of December 31, 2019.

## 6. Income Taxes

The Company applies an estimated annual effective tax rate ("ETR") approach for calculating a tax provision for interim periods, as required under GAAP. The Company recorded an income tax expense of \$2.5 million and \$4.7 million for the three months ended March 31, 2020 and 2019, respectively.

The Company's ETR of (24.1%) for the three months ended March 31, 2020 differed from the expected U.S. statutory tax rate of 21.0% and was primarily impacted by permanent tax adjustments, state and local current expense, foreign operations, and valuation allowances, including valuation allowances on a portion of the Company's deferred tax assets on U.S. disallowed interest expense carryforward's created by the provisions of The Tax Cuts and Jobs Act ("TCJA").

For the three months ended March, 2019, the Company's ETR of (17.2%) differed from the expected U.S. statutory tax rate of 21.0%, and was primarily impacted by permanent tax adjustments, state and local current expense, foreign operations, and valuation allowances, including valuation allowances on a portion of the Company's U.S. disallowed interest expense carryforward's created by the provisions of the TCJA.

As of March 31, 2020, there were no material changes to either the nature or the amounts of the uncertain tax positions previously determined for the year ended December 31, 2019. The Company's valuation allowances have increased by approximately \$3.1 million from December 31, 2019 to March 31, 2020 due largely to effects of TCJA relating to interest expense.

## 7. Employee Benefit Plans

## **German Pension Plan**

The Company's subsidiary in Germany provides pension benefits to certain retirees. Employees eligible for participation include all employees who started working for the Company or its predecessors prior to September 30, 1987 and have finished a qualifying period of at least 10 years. The Company accrues the cost of these benefits over the service lives of the covered employees based on an actuarial calculation. The Company uses a December 31 measurement date for this plan. The German pension plan is an unfunded plan and therefore has no plan assets. No new employees are registered under this plan and the participants who are already eligible to receive benefits under this plan are no longer employees of the Company.

## **U.K. Pension Plan**

The Company's subsidiary in the United Kingdom provides pension benefits to certain retirees and eligible dependents. Employees eligible for participation included all full-time regular employees who were more than three years from retirement prior to October 2001. A retirement pension or a lump-sum payment may be paid dependent upon length of service at the mandatory retirement age. The Company accrues the cost of these benefits over the service lives of the covered employees based on an actuarial calculation. The Company uses a December 31 measurement date for this plan. No new employees are registered under this plan and the pension obligation for the existing participants of the plan is calculated based on actual salary of the participants as at the earlier of two dates, the participants leaving the Company or December 31, 2015.

## **Norway Pension Plan**

The Company's subsidiary in Norway provides pension benefits to eligible retirees and eligible dependents. Employees eligible for participation include all employees who were more than three years from retirement prior to March 2018. The Company accrues the cost of these benefits over the service lives of the covered employees based on an actuarial calculation. The Company uses a December 31 measurement date for this plan. No new employees are registered under this plan and the pension obligation for the existing participants of the plan is calculated based on actual salary of the participants as at the earlier of two dates, the participants leaving the Company or April 30, 2018.

## **Asterion Pension Plan**

In April 2018 through its acquisition of Asterion International Group the Company became obligated to provide pension benefits to eligible retirees and eligible dependents of Asterion. Employees eligible for participation included all full-time regular employees who were more than three years from retirement prior to July 2003. A retirement pension or a lump-sum payment may be paid dependent upon length of service at the mandatory retirement age. The Company accrues the cost of these benefits over the service lives of the covered employees based on an actuarial calculation. The Company uses a December 31 measurement date for this plan. No new employees are registered under this plan and the pension obligation for the existing participants of the plan is calculated based on actual salary of the participants as at the earlier of two dates, the participants leaving the Company or April 10, 2018.

## **Tax Effect on Accumulated Other Comprehensive Loss**

As of March 31, 2020 and December 31, 2019 the Company recorded actuarial losses of \$7.6 million and \$8.1 million in accumulated other comprehensive loss on the condensed consolidated balance sheets, respectively, which are net of a deferred tax benefit of \$2.0 million.

## **Pension Expense**

The components of the net periodic benefit cost are as follows:

	Three Months E	nded I	March 31,
	 2020		2019
	2020		(Restated)
Service cost	\$ 19	\$	23
Interest cost	498		605
Expected return on plan assets	(644)		(626)
Amortization:			
Amortization of prior service cost	26		26
Amortization of net (gain) loss	432		415
Net periodic benefit cost	\$ 331	\$	443

The Company records pension interest cost within Interest expense, net. Expected return on plan assets, amortization of prior service costs, and amortization of net losses are recorded within Other income, net. Service cost is recorded within Cost of revenue.

## **Employer Contributions**

The Company's funding of employer contributions is based on governmental requirements and differs from those methods used to recognize pension expense. The Company made contributions of \$0.6 million to its pension plans during the three months ended March 31, 2020 and 2019. The Company has funded the pension plans with the required contributions for 2020 based on current plan provisions.

#### 8. Commitments and Contingencies

## **Appraisal Action**

On September 21, 2017, former stockholders of SourceHOV Holdings, Inc. ("SourceHOV"), who owned 10,304 shares of SourceHOV common stock, filed a petition for appraisal pursuant to 8 Del. C. § 262 in the Delaware Court of Chancery, captioned Manichaean Capital, LLC, et al. v. SourceHOV Holdings, Inc., C.A. No. 2017 0673 JRS (the "Appraisal Action"). The Appraisal Action arose out of the acquisition of SourceHOV and Novitex Holdings, Inc., by Quinpario in July 2017 ("Novitex Business Combination"), and the petitioners sought, among other things, a determination of the fair value of their SourceHOV shares at the time of the Novitex Business Combination; an order that SourceHOV pay that value to the petitioners, together with interest at the statutory rate; and an award of costs, attorneys' fees, and other expenses. During the trial the parties and their experts offered competing valuations of the SourceHOV shares as of the date of the Novitex Business Combination. SourceHOV argued the value was no more than \$1,633.85 per share and the petitioners argued the value was at least \$5,079.28 per share. On January 30, 2020, the Court issued its post-trial Memorandum Opinion in the Appraisal Action, in which it found that the fair value of SourceHOV as of the date of the Novitex Business Combination was \$4,591 per share, and on March 26, 2020, the Court issued its final order and judgment awarding the petitioners \$57,698,426 inclusive of costs and interest.

On May 7, 2020, SourceHOV filed a motion for new trial in relation to share count. On June 11, 2020 the Court denied SourceHOV's motion for new trial. SourceHOV now has the right to appeal the judgment to the Supreme Court of the State of Delaware and intends to do so by July 1, 2020. At this time, we cannot determine whether such an appeal would be successful. Per the Court's opinion, the legal rate of interest, compounded quarterly, accrues on the per share value from the July 2017 closing date of the Novitex Business Combination until the date of payment to petitioners.

As a result of the Appraisal Action and repayment of the Margin Loan by Ex-Sigma 2 LLC ("Ex-Sigma 2"), 4,570,734 shares of our Common Stock issued to Ex-Sigma 2, our largest shareholder following the Novitex Business Combination, have been returned to the Company during the first quarter of 2020.

As of March 31, 2020, the Company accrued a liability of \$57.4 million for the Appraisal Action based on management's best estimate of total payment obligation including accrued interest.

## **Contract-Related Contingencies**

The Company has certain contingent obligations that arise in the ordinary course of providing services to its customers. These contingencies are generally the result of contracts that require the Company to comply with certain performance measurements or the delivery of certain services to customers by a specified deadline. The Company believes the adjustments to the transaction price, if any, under these contract provisions will not result in a significant revenue reversal or have a material adverse effect on the Company's consolidated balance sheets, consolidated statements of operations or consolidated statements of cash flows.

On February 20, 2014, the Company's subsidiary, Pangea Acquisitions, Inc. ("Pangea") acquired BancTec, Inc. ("BancTec") through a merger of BancTec and a Pangea subsidiary. The merger agreement for that transaction provided that contingent, or "earnout," consideration would be paid to former BancTec shareholders in the event Pangea's controlling shareholder realizes certain returns on its post-merger Pangea stock. A liability of \$0.7 million was recognized for the fair value of the contingent consideration on the acquisition date. The liability for the contingent consideration is adjusted to fair value at each reporting date. (Refer to Note 9, *Fair Value Measurements*). The liability for the fair value of the contingent consideration was \$0.7 million as of December 31, 2019 and 2018.

On April 13, 2018, Western Standard, LLC, in its capacity as representative of the former BancTec shareholders filed suit in the Delaware Court of Chancery alleging that the above described earnout was triggered by the Novitex Business Combination and seeks payment of approximately \$8.1 million in respect of the earnout. While the Company moved to dismiss the complaint because the earnout was moot or had not been triggered, on July 24, 2019, the Company was denied its motion to dismiss. The case is scheduled for trial in November 2020 in Wilmington, Delaware, and discovery is ongoing.

#### 9. Fair Value Measurement

#### Assets and Liabilities Measured at Fair Value

The carrying amount of assets and liabilities including cash and cash equivalents, accounts receivable, accounts payable and current portion of long-term debt approximated their fair value as of March 31, 2020, and December 31, 2019, due to the relative short maturity of these instruments. Management estimates the fair values of the secured term loan and secured notes at approximately 30.0% and 24.0% respectively, of the respective principal balance outstanding as of March 31, 2020. The fair value is substantially less than the carrying value for the long-term debt. Other debt represents the Company's outstanding loan balances associated with various hardware and software purchases along with loans entered into by subsidiaries of the Company and as such, the cost incurred would approximate fair value. Property and equipment, intangible assets, capital lease obligations, and goodwill are not required to be re-measured to fair value on a recurring basis. These assets are evaluated for impairment if certain triggering events occur. If such evaluation indicates that impairment exists, the respective asset is written down to its fair value.

The Company determined the fair value of its long-term debt using Level 2 inputs including the recent issue of the debt, the Company's credit rating, and the current risk-free rate. The Company's contingent liabilities related to prior acquisitions are re-measured each period and represent a Level 2 measurement as it is based on using an earn out method based on the agreement terms.

The Company determined the fair value of the interest rate swap using Level 2 inputs. The Company uses closing prices as provided by a third party institution.

The following table provides the carrying amounts and estimated fair values of the Company's financial instruments as of March 31, 2020, and December 31, 2019:

	Carrying Fair			Fair	ue Measuren	ments				
As of March 31, 2020		Amount		Value		Level 1		Level 2		Level 3
Recurring assets and liabilities:										
Long-term debt	\$	1,520,619	\$	535,387	\$	_	\$	535,387	\$	_
Interest rate swap liability		1,346		1,346		_		1,346		_
Acquisition contingent liability	\$	721	\$	721	\$	_	\$	_	\$	721
Nonrecurring assets and liabilities:										
Goodwill		358,880		358,880		_		_		358,880
		Carrying		Fair		Fair	r Val	ue Measuren	ents	
As of December 31, 2019		Carrying Amount		Fair Value	_	Fair Level 1	r Val	ue Measuren Level 2	ents	Level 3
As of December 31, 2019  Recurring assets and liabilities:	_	, ,	_		_		r Val		ents	
	\$	, ,	\$		\$		r Val		s s	
Recurring assets and liabilities:	\$	Amount	\$	Value			_	Level 2		
Recurring assets and liabilities: Long-term debt	\$	Amount 1,398,385	\$	<b>Value</b> 632,796			_	Level 2 632,796		
Recurring assets and liabilities: Long-term debt Interest rate swap liability		Amount 1,398,385 501	Ť	Value 632,796 501	\$		\$	Level 2 632,796	\$	Level 3  — —

The significant unobservable inputs used in the fair value of the Company's acquisition contingent liabilities are the discount rate, growth assumptions, and revenue thresholds. Significant increases (decreases) in the discount rate would have resulted in a lower (higher) fair value measurement. Significant increases (decreases) in the forecasted financial information would have resulted in a higher (lower) fair value measurement. For all significant unobservable inputs used in the fair value measurement of the Level 3 liabilities, a change in one of the inputs would not necessarily result in a directionally similar change in the other based on the current level of billings.

The following table reconciles the beginning and ending balances of net assets and liabilities classified as Level 3 for which a reconciliation is required:

	March 31, 2020					
Balance as of Beginning of Period	\$	721	\$	721		
Payments/Reductions		_		_		
Balance as of End of Period	\$	721	\$	721		

## 10. Stock-Based Compensation

SourceHOV had 24,535 restricted stock units ("RSUs") outstanding under its 2013 Long Term Incentive Plan ("2013 Plan") at the closing of the Novitex Business Combination. Simultaneous with the closing, the 2013 Plan, as well as all vested and unvested RSUs under the 2013 Plan, were assumed by Ex-Sigma LLC ("Ex-Sigma"), the sole equityholder of Ex-Sigma 2, an entity formed by the former SourceHOV equity holders. In accordance with GAAP, the Company incurred compensation expenses related to the 9,880 unvested RSUs as of July 12, 2017 on a straight-line basis until fully vested, as the recipients of the RSUs under the 2013 Plan were employees of the Company. All unvested RSUs under the 2013 Plan were vested by April 2019. As of March 31, 2020, there were no outstanding obligations under the 2013 Plan.

#### **Exela 2018 Stock Incentive Plan**

On January 17, 2018, Exela's 2018 Stock Incentive Plan (the "2018 Plan") became effective. The 2018 Plan provides for the grant of incentive and nonqualified stock options, restricted stock, restricted stock units, stock appreciation rights, performance awards, and other stock-based compensation to eligible participants. The Company is authorized to issue up to 8,323,764 shares of Common Stock under the 2018 Plan.

## **Restricted Stock Unit Grants**

Restricted stock unit awards generally vest ratably over a one to two year period. Restricted stock units are subject to forfeiture if employment terminates prior to vesting and are expensed ratably over the vesting period.

A summary of the status of restricted stock units related to the 2018 Plan as of March 31, 2020 is presented as follows:

	Number of Shares	Ave	Weighted erage Grant e Fair Value	Average Remaining Contractual Life (Years)	ggregate insic Value
Balance as of December 31, 2019	309,305	\$	1.99	1.19	\$ 616
Granted	_		_		
Forfeited	_		_		
Vested	_		_		
Balance as of March 31, 2020	309,305	\$	1.99	0.94	\$ 616

## **Options**

Under the 2018 Plan, stock options are granted at a price per share not less than 100% of the fair market value per share of the underlying stock at the grant date. The vesting period for each option award is established on the grant date, and the options generally expire 10 years from the grant date. Options granted under the 2018 Plan generally require no less than a two or four year ratable vesting period. Stock option activity in the first three months of 2020 is summarized in the following table:

	Outstanding	Averag	ghted ge Grant air Value	Weighted Average Exercise Price		Average		Average		Average		Average		Average		Average		Average		Average		Average		Average Remaining Vesting Period (Years)	egate Value (2)
Balance as of December 31, 2019	4,937,700	\$	1.97	\$	4.14	2.27	\$ _																		
Granted	_		_																						
Exercised	_		_																						
Forfeited	(79,000)		2.69																						
Expired	_		_																						
Balance as of March 31, 2020 (1)	4,858,700	\$	1.96	\$	4.14	2.03	\$ _																		

- (1) None of the outstanding options are exercisable as of March 31, 2020.
- (2) Exercise prices of all of the outstanding options are higher than the market price of the shares of the Company. Therefore, aggregate intrinsic value is zero.

As of March 31, 2020, there was approximately \$5.1 million of total unrecognized compensation expense related to non-vested awards for the 2018 Plan, which will be recognized over the respective service period. Stock-based compensation expense is recorded within Selling, general, and administrative expenses. The Company incurred total compensation expense of \$0.9 million and \$2.8 million related to plan awards for the three months ended March 31, 2020 and 2019, respectively.

## 11. Stockholders' Equity

The following description summarizes the material terms and provisions of the securities that the Company has authorized.

#### **Common Stock**

The Company is authorized to issue 1,600,000,000 shares of Common Stock. Except as otherwise required by law or as otherwise provided in any certificate of designation for any series of preferred stock or as provided for in the Director Nomination Agreements, the holders of our Common Stock possess all voting power for the election of our board of directors and all other matters requiring stockholder action and will at all times vote together as one class on all matters submitted to a vote of Exela stockholders. Holders of our Common Stock are entitled to one vote per share on matters to be voted on by stockholders. Holders of our Common Stock will be entitled to receive such dividends and other distributions, if any, as may be declared from time to time by the board of directors in its discretion out of funds legally available therefor and shall share equally on a per share basis in such dividends and distributions. The holders of the Common Stock have no conversion, preemptive or other subscription rights and there are no sinking fund or redemption provisions applicable to the common stock. In first quarter of 2020, 1,004,183 shares of Series A Preferred Stock were converted into 1,227,714 shares of Common Stock. As of March 31, 2020 and December 31, 2019, there were 147,508,669 and 150,851,689 shares outstanding, respectively (the outstanding shares of Common Stock as of December 31, 2019 includes the 4,570,734 shares returned to the Company in the first quarter of 2020 in connection with the Appraisal Action which became treasury stock).

## **Preferred Stock**

The Company is authorized to issue 20,000,000 shares of preferred stock with such designations, voting and other rights and preferences as may be determined from time to time by the board of directors. At March 31, 2020 and December 31, 2019, the Company had 3,290,050 shares and 4,294,233 shares of Series A Preferred Stock outstanding, respectively. The par value of the Series A Preferred Stock is \$0.0001 per share. Each share of Series A Preferred Stock will be convertible at the holder's option, at any time after the six month anniversary and prior to the third anniversary of the issue date, initially into 1.2226 shares of Exela Common Stock.

Holders of the Series A Preferred Stock are be entitled to receive cumulative dividends at a rate per annum of 10% of the Liquidation Preference per share of Series A Preferred Stock, paid or accrued quarterly in arrears. From the issue date until the third anniversary of the issue date, the amount of all accrued but unpaid dividends on the Series A Preferred Stock will be added to the Liquidation Preference without any action by the Company's board of directors. However, the Company is not required to make any payment or allowance for unpaid dividends, whether or not in arrears, on converted shares of Series A Preferred Stock or for dividends on the shares of Common Stock issued upon conversion. The dividend accumulation for the three months ended March 31, 2019 was \$0.9 million, as reflected on the Consolidated Statement of Operations, however, as a result of 1,004,183 shares of Series A Preferred Stock being converted into 1,227,714 shares of Common Stock during the quarter, accumulated dividend of \$2.3 million was reversed, resulting in a reduction of dividend accumulation of \$1.4 million for the three months ended March 31, 2020. As of March 31, 2020, the total accumulated but unpaid dividends on the Series A Preferred Stock since inception on July 12, 2017 is \$8.0 million. The per share average of cumulative preferred dividends for the three months ended March 31, 2020 and 2019 is \$(0.4) and \$0.2, respectively.

Following the third anniversary of the issue date, dividends on the Series A Preferred Stock will be accrued by adding to the Liquidation Preference or paid in cash, or a combination thereof. In addition, holders of the Series A Preferred Stock will participate in any dividend or distribution of cash or other property paid in respect of the Common Stock pro rata with the holders of the Common Stock (other than certain dividends or distributions that trigger an adjustment to the conversion rate, as described in the Certificate of Designations), as if all shares of Series A Preferred Stock had been converted into Common Stock immediately prior to the date on which such holders of the Common Stock became entitled to such dividend or distribution.

## **Treasury Stock**

On November 8, 2017, the Company's board of directors authorized a share buyback program (the "Share Buyback Program"), pursuant to which the Company was permitted to purchase up to 5,000,000 shares of its Common Stock. The Share Buyback Program has expired. As of March 31, 2020, 2,787,147 shares had been repurchased under the Share Buyback Program and they are held in treasury stock. The Company records treasury stock using the cost method.

During the first quarter of 2020 4,570,734 shares of Common stock were returned to the Company by Ex-Sigma 2 in connection with the Appraisal Action. These shares are also included in treasury stock.

#### Warrants

At December 31, 2019, there were a total of 34,988,302 warrants outstanding. As part of its IPO, Quinpario had issued 35,000,000 units including one share of Common Stock and one warrant of which 34,988,302 have been separated from the original unit and 11,698 warrants remain an unseparated part of the originally issued units which are included in the number of shares of common stock outstanding referred to above. The warrants are traded on the OTC bulletin board as of March 31, 2020.

Each warrant entitles the holder to purchase one-half of one share of Common Stock at a price of \$5.75 per half share (\$11.50 per whole share). Warrants may be exercised only for a whole number of shares of Common Stock. No fractional shares will be issued upon exercise of the warrants. Each warrant is currently exercisable and will expire July 12, 2022 (five years after the completion of the Novitex Business Combination), or earlier upon redemption.

The Company may call the warrants for redemption at a price of \$0.01 per warrant upon a minimum of 30 days' prior written notice of redemption, if, and only if, the last sales price of the shares of Common Stock equals or exceeds \$24.00 per share for any 20 trading days within a 30 trading day period (the "30-day trading period") ending three business days before the Company sends the notice of redemption, and if, and only if, there is a current registration statement in effect with respect to the shares of Common Stock underlying such warrants commencing five business days prior to the 30-day trading period and continuing each day thereafter until the date of redemption.

#### 12. Related-Party Transactions

## Relationship with HandsOn Global Management

The Company incurred reimbursable travel expenses to HOVS LLC and HandsOn Fund 4 I, LLC (collectively, "HGM") of less than \$0.1 million for the three months ended March 31, 2020 and 2019. As of March 31, 2020, and following a distribution of all the shares held by Ex-Sigma 2, HGM beneficially owned approximately 50% of the Company's common stock, including shares controlled, pursuant to a voting agreement.

Pursuant to a master agreement dated January 1, 2015 between Rule 14, LLC and a subsidiary of the Company, the Company incurs marketing fees to Rule 14, LLC, a portfolio company of HGM. Similarly, the Company is party to ten master agreements with entities affiliated with HGM's managed funds, each of which were entered into during 2015 and 2016. Each master agreement provides the Company with use of certain technology and includes a reseller arrangement pursuant to which the Company is entitled to sell these services to third parties. Any revenue earned by the Company in such third-party sale is shared 75%/25% with each of HGM's venture affiliates in favor of the Company. The brands Zuma, Athena, Peri, BancMate, Spring, Jet, Teletype, CourtQ and Rewardio are part of the HGM managed funds. The Company has the license to use and resell such brands, as described therein. The Company incurred fees relating to these agreements of \$0.4 million and less than \$0.1 million for the three months ended March 31, 2020 and 2019, respectively.

Certain operating companies lease their operating facilities from HOV RE, LLC and HOV Services Limited, which are affiliates under common control with HGM. The rental expense for these operating leases was less than \$0.1 million and \$0.1 million for the three months ended March 31, 2020 and 2019, respectively. In addition, HOV Services,

Ltd. provides the Company data capture and technology services. The expense recognized for these services was approximately \$0.4 million for each of the three months ended March 31, 2020 and 2019. These expenses are included in cost of revenue in the consolidated statements of operations.

The Company determined it is obligated to reimburse certain reimbursable expenses incurred by Ex-Sigma 2 under the terms of the Consent, Waiver and Amendment dated June 15, 2017, by and among the Company, Quinpario Merger Sub I, Inc., Quinpario Merger Sub II, Inc., SourceHOV, Novitex, Novitex Parent, L.P., Ex Sigma LLC, HOVS LLC and HandsOn Fund 4 I, LLC, amending the Novitex Business Combination agreement (the "Consent, Waiver and Amendment"). The Company incurred reimbursable expenses to Ex-Sigma 2 of \$0.2 million and less than \$0.1 million for the three months ended March 31, 2020 and 2019, respectively, in connection with legal expenses of Ex-Sigma 2.

## **Consulting Agreement**

The Company receives services from Oakana Holdings, Inc. The Company and Oakana Holdings, Inc. are related through a family relationship between certain shareholders and the president of Oakana Holdings, Inc. The expense recognized for these services was less than \$0.1 million for each of the three months ended March 31, 2020 and 2019, respectively.

#### Relationship with Apollo Global Management, LLC

The Company provides services to and receives services from certain Apollo Global Management, Inc. ("Apollo") affiliated companies. Funds managed by Apollo held the second largest position in our Common Stock following the Novitex Business Combination and had the right to designate two of the Company's directors pursuant to a director nomination agreement. Apollo has announced that its affiliated funds ceased being shareholders on March 11, 2020.

On November 18, 2014, one of the Company's subsidiaries entered into a master services agreement with an indirect wholly owned subsidiary of Apollo. Pursuant to this master services agreement, the Company provides printer supplies and maintenance services, including toner maintenance, training, quarterly business review and printer procurement. The Company recognized revenue of less than \$0.1 million and \$0.1 million under this agreement for the three months ended March 31, 2020 and 2019, respectively, in its consolidated statements of operations.

On January 18, 2017, one of the Company's subsidiaries entered into a master purchase and professional services agreement with Caesars Enterprise Services, LLC ("Caesars"). Caesars is controlled by investment funds affiliated with Apollo. Pursuant to this master purchase and professional services agreement, the Company provides managed print services to Caesars, including general equipment operation, supply management, support services and technical support. The Company recognized revenue of \$0.9 million and \$1.1 million for the three months ended March 31, 2020 and 2019, respectively, in its consolidated statements of operations.

On May 5, 2017, one of the Company's subsidiaries entered into a master services agreement with ADT LLC. ADT LLC is controlled by investment funds affiliated with Apollo. Pursuant to this master services agreement, the Company provides ADT LLC with mailroom and onsite mail delivery services at an ADT LLC office location and managed print services, including supply management, equipment maintenance and technical support services. The Company recognized revenue of \$0.3 million for each of the three months ended March 31, 2020 and 2019, from ADT LLC under this master services agreement in its consolidated statements of operations.

On July 20, 2017, one of the Company's subsidiaries entered into a master services agreement with Diamond Resorts Centralized Services Company is controlled by investment funds affiliated with Apollo. Pursuant to this master services agreement, the Company provides commercial print and promotional product procurement services to Diamond Resorts Centralized Services Company, including sourcing, inventory management and fulfillment services. The Company recognized revenue of \$0.9 million and \$1.7 million for the three months ended March 31, 2020 and 2019, respectively, and cost of revenue of less than \$0.1 million and \$0.1 million for the three months ended March 31, 2020 and 2019, respectively, from Diamond Resorts Centralized Services Company under this master services agreement.

In April 2016, one of the Company's subsidiaries entered into a master services agreement with Presidio Networked Solutions Group, LLC ("Presidio Group"), a wholly owned subsidiary of Presidio, Inc., a portion of which is owned by affiliates of Apollo. Pursuant to this master services agreement, Presidio Group provides the Company with employees, subcontractors, and/or goods and services. For each of the three months ended March 31, 2020 and 2019 there were related party expenses of \$0.2 million for this service.

In June 2002, one of the Company's subsidiaries entered into a systems purchase and license agreement with Evertec Group LLC ("Evertec"). Evertec is controlled by investment funds affiliated with Apollo. Pursuant to the agreement, the Company provided system and ongoing maintenance services as detailed in the agreement. In August, 2016, another subsidiary of the Company entered into an equipment maintenance agreement with Evertec. Pursuant to the equipment maintenance agreement, the Company provides preventive and corrective maintenance service to selected equipment listed in the agreement. The Company recognized revenue of less than \$0.1 million under these agreements for each of the three months ended March 31, 2020 and 2019, respectively, in its consolidated statements of operations.

## **Payable and Receivable Balances with Affiliates**

Payable and receivable balances with affiliates as of March 31, 2020 and December 31, 2019 are as follows below.

		Marc 20	,			ber 31, 119		
	Rec	eivable	Payable		Receivable		P	ayable
HOV Services, Ltd	\$	603	\$		\$	601	\$	_
Rule 14		263		_		_		250
HGM		_		20		115		_
Apollo affiliated company		_		_		_		202
Oakana		_		16		_		1
Ex-Sigma 2		_		1,287		_		1,287
	\$	866	\$	1,323	\$	716	\$	1,740

## 13. Segment and Geographic Area Information

The Company's operating segments are significant strategic business units that align its products and services with how it manages its business, approaches the markets and interacts with its clients. The Company is organized into three segments: ITPS, HS, and LLPS.

**ITPS:** The ITPS segment provides a wide range of solutions and services designed to aid businesses in information capture, processing, decisioning and distribution to customers primarily in the financial services, commercial, public sector and legal industries.

 $\mathbf{HS}$ : The HS segment operates and maintains a consulting and outsourcing business specializing in both the healthcare provider and payer markets.

**LLPS:** The LLPS segment provides a broad and active array of legal services in connection with class action, bankruptcy labor, claims adjudication and employment and other legal matters.

The chief operating decision maker reviews segment profit to evaluate operating segment performance and determine how to allocate resources to operating segments. "Segment profit" is defined as revenue less cost of revenue (exclusive of depreciation and amortization). The Company does not allocate Selling, general, and administrative expenses, depreciation and amortization, interest expense and sundry, net. The Company manages assets on a total company basis, not by operating segment, and therefore asset information and capital expenditures by operating segments are not presented. A reconciliation of segment profit to net loss before income taxes is presented below.

	Three months ended March 31, 2020									
		ITPS		HS		LLPS		Total		
Revenue	\$	284,112	\$	64,049	\$	17,290	\$	365,451		
Cost of revenue (exclusive of depreciation and										
amortization)		235,120		44,931		12,488		292,539		
Segment profit		48,992		19,118		4,802		72,912		
Selling, general and administrative expenses (exclusive										
of depreciation and amortization)								50,374		
Depreciation and amortization								23,185		
Related party expense								1,551		
Interest expense, net								41,588		
Sundry expense, net								1,082		
Other expense, net								(34,657)		
Net loss before income taxes							\$	(10,211)		

	Three months ended March 31, 2019 (Restated)									
		ITPS		HS	LLPS			Total		
Revenue	\$	325,172	\$	61,343	\$	17,842	\$	404,357		
Cost of revenue (exclusive of depreciation and										
amortization)		259,272		40,341		10,988		310,601		
Segment profit		65,900		21,002		6,854		93,756		
Selling, general and administrative expenses (exclusive										
of depreciation and amortization)								49,677		
Depreciation and amortization								26,624		
Related party expense								998		
Interest expense, net								39,701		
Sundry expense, net								2,715		
Other expense, net								1,493		
Net loss before income taxes							\$	(27,452)		

## 14. Subsequent Events

The Company performed its subsequent event procedures through June 29, 2020, the date these condensed consolidated financial statements were made available for issuance.

## **Impact of COVID-19**

In December 2019, a novel strain of coronavirus was reported to have surfaced in Wuhan, China, which has and is continuing to spread throughout other parts of the world, including the United States. On January 30, 2020, the World Health Organization declared the outbreak of the coronavirus disease ("COVID-19") a "Public Health Emergency of International Concern," and on March 11, 2020, the World Health Organization characterized the outbreak as a "pandemic".

The Company is dependent on its workforce to deliver its solutions and services. Developments such as social distancing and stay-at-home orders from various jurisdictions may impact the Company's ability to deploy its workforce effectively.

Additionally, COVID-19 has spread to most of the countries in the world and throughout the United States, creating a serious impact on customers, workforces, suppliers, disrupting economies and financial markets, and potentially leading to a world-wide economic downturn. While expected to be temporary, prolonged workforce disruptions may negatively impact sales in fiscal year 2020 and the Company's overall liquidity.

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. Management is actively monitoring the global situation and its impact on the Company's financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the Company is not able to estimate adverse effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for fiscal year 2020.

## **Amendment to Credit Agreement**

Under the terms of the Credit Agreement, the Company was required to deliver to the lenders the December 31, 2019 audited financial statements by April 14, 2020, which the Company failed to do. On May 18, 2020, the Company amended the Credit Agreement to, among other things, extend the time for delivery of its audited financial statements for the year ended December 31, 2019 and its financial statements for the quarter ended March 31, 2020. Pursuant to the amendment, the Company also amended the Credit Agreement to, among other things: restrict the borrower and its subsidiaries' ability to designate or invest in unrestricted subsidiaries; incur certain debt; create certain liens; make certain investments; pay certain dividends or other distributions on account of its equity interests; make certain asset sales or other dispositions (or utilize the proceeds of certain asset sales to reinvest in the business); or enter into certain affiliate transactions pursuant to the negative covenants under the Credit Agreement. Further, pursuant to the amendment, the borrower under the Credit Agreement is also required to maintain a minimum Liquidity (as defined in the amendment) of \$35.0 million. Upon the Company's delivery of the annual and quarterly financial statements described above within the time frames stated within such agreements (which the Company believes it has now satisfied), the Company will, upon delivery of such financial statements, be in compliance with the Credit Agreement.

#### Amendment to A/R Facility

Since January 10, 2020, the parties have amended and waived the A/R Facility several times to address contractually, the occurrence of certain events, including among other things, the delay in delivery of annual financial statements for the fiscal year ended 2019, financial statements for the quarter ended March 31, 2020, and the Initial Servicer's liquidity (as defined in the A/R Facility) falling below \$60.0 million.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion and analysis together with our condensed consolidated financial statements and the related notes included elsewhere in this Form 10-Q. Among other things, the condensed consolidated financial statements include more detailed information regarding the basis of presentation for the financial data than included in the following discussion. Amounts in thousands of United States dollars.

#### Restatement

As described in additional detail in the Explanatory Note to our Annual Report on Form 10-K for the year ended December 31, 2019 (our "Annual Report"), in our Annual Report we restated our audited consolidated financial statements for the years ended December 31, 2018 and 2017 and our unaudited quarterly results for the first three fiscal quarters in the fiscal year ended December 31, 2019 and each fiscal quarter in the fiscal year ended December 31, 2018. Previously filed annual reports on Form 10-K and quarterly reports on Form 10-Q for the periods affected by the restatement have not been amended. Accordingly, investors should no longer rely upon the Company's previously released financial statements for these periods, and, for these periods, investors should rely solely on the financial statements and other financial data for the relevant periods included in the 2019 Form 10-K and subsequent reports. See Note 20, Unaudited Quarterly Financial Data, of the Notes to the consolidated financial statements in the Annual Report for the impact of these adjustments on each of the quarterly periods in fiscal 2018 and for the first three quarters of fiscal 2019.All amounts in this quarterly report on Form 10-Q affected by the restatement adjustments reflect such amounts as restated.

## Forward Looking Statements

Certain statements included in this Management's Discussion and Analysis of Financial Condition and Results of Operations and elsewhere in this quarterly report are not historical facts but are forward-looking statements for purposes of the safe harbor provisions under The Private Securities Litigation Reform Act of 1995. Forward-looking statements generally are accompanied by words such as "may", "should", "would", "plan", "intend", "anticipate", "believe", "estimate", "predict", "potential", "seem", "seek", "continue", "future", "will", "expect", "outlook" or other similar words, phrases or expressions. These forward-looking statements include statements regarding our industry, future events, estimated or anticipated future results and benefits, future opportunities for Exela, and other statements that are not historical facts. These statements are based on the current expectations of Exela management and are not predictions of actual performance. These statements are subject to a number of risks and uncertainties regarding Exela's businesses and actual results may differ materially. The factors that may affect our results include, among others: the impact of political and economic conditions on the demand for our services; the impact of the COVID-19 pandemic; the impact of a data or security breach; the impact of competition or alternatives to our services on our business pricing and other actions by competitors; our ability to address technological development and change in order to keep pace with our industry and the industries of our customers; the impact of terrorism, natural disasters or similar events on our business; the effect of legislative and regulatory actions in the United States and internationally; the impact of operational failure due to the unavailability or failure of third-party services on which we rely; the effect of intellectual property infringement; and other factors discussed in this quarterly report and our Annual Report under the heading "Risk Factors", and otherwise identified or discussed in this quarterly report. You should consider these factors carefully in evaluating forward-looking statements and are cautioned not to place undue reliance on such statements, which speak only as of the date of this quarterly report. It is impossible for us to predict new events or circumstances that may arise in the future or how they may affect us. We undertake no obligation to update forward-looking statements to reflect events or circumstances occurring after the date of this quarterly report. We are not including the information provided on any websites that may be referenced herein as part of, or incorporating such information by reference into, this quarterly report. In addition, forward-looking statements provide our expectations, plans or forecasts of future events and views as of the date of this quarterly report. We anticipate that subsequent events and developments may cause ours assessments to change. These forward-looking statements should not be relied upon as representing our assessments as of any date subsequent to the date of this quarterly report.

#### Overview

Exela Technologies, Inc. ("Exela," the "Company", "we" or "us") is a global business process automation leader leveraging a global footprint and proprietary technology to help turn the complex into the simple through user friendly software platforms and solutions that enable our customers' digital transformation. We have decades of expertise earned from serving more than 4,000 customers worldwide, including many of the world's largest enterprises and over 60% of the Fortune® 100, in many mission critical environments across multiple industries, including banking, healthcare, insurance and manufacturing. Our technology-enabled solutions allow global organizations to address critical challenges resulting from the massive amounts of data obtained and created through their daily operations. Our solutions address the life cycle of transaction processing and enterprise information management, from enabling payment gateways and data exchanges across multiple systems, to matching inputs against contracts and handling exceptions, to ultimately depositing payments and distributing communications. Through cloud-enabled platforms, built on a configurable stack of automation modules, and over 22,700 employees operating in 23 countries, Exela rapidly deploys integrated technology and operations as an end-to-end digital journey partner.

We believe our process expertise, information technology capabilities and operational insights enable our customers' organizations to more efficiently and effectively execute transactions, make decisions, drive revenue and profitability, and communicate critical information to their employees, customers, partners, and vendors. Our solutions are location agnostic, and we believe the combination of our hybrid hosted solutions and global work force in the Americas, EMEA and Asia offers a meaningful differentiation in the industries we serve and services we provide.

#### History

We are a former blank check company that completed our initial public offering on January 22, 2015. In July 2017, Exela, formerly known as Quinpario Acquisition Corp. 2 ("Quinpario"), completed its acquisition of SourceHOV Holdings, Inc. ("SourceHOV") and Novitex Holdings, Inc. ("Novitex") pursuant to the business combination agreement dated February 21, 2017 ("Novitex Business Combination"). In conjunction with the completion of the Novitex Business Combination, Quinpario was renamed Exela Technologies, Inc.

The Novitex Business Combination was accounted for as a reverse merger for which SourceHOV was determined to be the accounting acquirer. Outstanding shares of SourceHOV were converted into our Common Stock, presented as a recapitalization, and the net assets of Quinpario were acquired at historical cost, with no goodwill or other intangible assets recorded. The acquisition of Novitex was treated as a business combination under ASC 805 and was accounted for using the acquisition method. The strategic combination of SourceHOV and Novitex formed Exela, which is one of the largest global providers of information processing solutions based on revenues.

On April 10, 2018, Exela completed the acquisition of Asterion International Group, a well-established provider of technology driven business process outsourcing, document management and business process automation across Europe. The acquisition was strategic to expanding Exela's European business.

On November 12, 2019 we announced that our Board of Directors had adopted a debt reduction and liquidity improvement initiative ("Initiative"). This new Initiative is part of the Company's strategic priority to position the Company for long-term success and increased stockholder value. As part of the Initiative, on January 10, 2020, certain subsidiaries of the Company entered into a \$160.0 million accounts receivable securitization facility with a five year term and consummated the sale of SourceHOV Tax, LLC (described below). To fund the debt reduction, the Company is also pursuing the sale of certain non-core assets that are not central to the Company's long-term strategic vision, and any potential action with respect to these operations would be intended to allow the Company to better focus on its core businesses. The Company has retained financial advisors to assist with the sale of select assets. The Company expects to use the net proceeds from the Initiative for the repayment of debt, with a target reduction of \$150.0 to \$200.0 million. Exela has set a two-year timetable for completion of the Initiative. There can be no assurance that the Initiative or any particular element of the Initiative will be consummated or will achieve its desired result.

As part of the Initiative, on March 16, 2020, the Company and its indirect wholly owned subsidiaries, Merco Holdings, LLC and SourceHOV Tax, LLC entered into a Membership Interest Purchase Agreement with Gainline

Source Intermediate Holdings LLC at which time Gainline Source Intermediate Holdings LLC acquired all of the outstanding membership interests of SourceHov Tax for \$40.0 million, subject to adjustment as set forth in the purchase agreement.

## **Our Segments**

Our three reportable segments are Information & Transaction Processing Solutions ("ITPS"), Healthcare Solutions ("HS"), and Legal & Loss Prevention Services ("LLPS"). These segments are comprised of significant strategic business units that align our TPS and EIM products and services with how we manage our business, approach our key markets and interact with our customers based on their respective industries.

ITPS: Our largest segment, ITPS, provides a wide range of solutions and services designed to aid businesses in information capture, processing, decisioning and distribution to customers primarily in the financial services, commercial, public sector and legal industries. Our major customers include many leading banks, insurance companies, and utilities, as well as hundreds of federal, state and government entities. Our ITPS offerings enable companies to increase availability of working capital, reduce turnaround times for application processes, increase regulatory compliance and enhance consumer engagement.

**HS:** HS operates and maintains a consulting and outsourcing business specializing in both the healthcare provider and payer markets. We serve the top healthcare insurance payers and hundreds of healthcare providers.

**LLPS:** Our LLPS segment provides a broad and active array of support services in connection with class action, bankruptcy labor, claims adjudication and employment and other legal matters. Our customer base consists of corporate counsel, government attorneys, and law firms.

#### Revenues

ITPS revenues are primarily generated from a transaction-based pricing model for the various types of volumes processed, licensing and maintenance fees for technology sales, and a mix of fixed management fee and transactional revenue for document logistics and location services. HS revenues are primarily generated from a transaction-based pricing model for the various types of volumes processed for healthcare payers and providers. LLPS revenues are primarily based on time and materials pricing as well as through transactional services priced on a per item basis.

## People

We draw on the business and technical expertise of our talented and diverse global workforce to provide our customers with high-quality services. Our business leaders bring a strong diversity of experience in our industry and a track record of successful performance and execution.

As of March 31, 2020, we had approximately 22,700 employees globally, with 62% located in Americas and EMEA, and the remainder located primarily in India, the Philippines and China. Costs associated with our employees represent the most significant expense for our business. We incurred personnel costs of \$182.7 million and \$178.1 million for the three months ended March 31, 2020 and 2019, respectively. The majority of our personnel costs are variable and incurred only while we are providing our services.

## **Key Performance Indicators**

We use a variety of operational and financial measures to assess our performance. Among the measures considered by our management are the following:

- Revenue by segment;
- EBITDA; and

## Adjusted EBITDA

#### Revenue by segment

We analyze our revenue by comparing actual monthly revenue to internal projections and prior periods across our operating segments in order to assess performance, identify potential areas for improvement, and determine whether our segments are meeting management's expectations.

## EBITDA and Adjusted EBITDA

We view EBITDA and Adjusted EBITDA as important indicators of performance of our consolidated operations. We define EBITDA as net income, plus taxes, interest expense, and depreciation and amortization. We define Adjusted EBITDA as EBITDA plus optimization and restructuring charges, including severance and retention expenses; transaction and integration costs; other non-cash charges, including non-cash compensation, (gain) or loss from sale or disposal of assets, and impairment charges; and management fees and expenses. See "—Other Financial Information (Non-GAAP Financial Measures)" for more information and a reconciliation of EBITDA and Adjusted EBITDA to net loss, the most directly comparable financial measure calculated and presented in accordance with GAAP.

#### **Results of Operations**

## Three Months Ended March 31, 2020 compared to Three Months Ended March 31, 2019:

	Three Months Ended March 31,						
	2020		2019 (Restated)		Change		% Change
Revenue:							
ITPS	\$	284,112	\$	325,172	\$	(41,060)	-12.63%
HS		64,049		61,343		2,706	4.41%
LLPS		17,290		17,842		(552)	-3.09%
Total revenue		365,451		404,357		(38,906)	-9.62%
Cost of revenue (exclusive of depreciation and amortization:					· ·		
ITPS		235,120		259,272		(24,152)	-9.32%
HS		44,931		40,341		4,590	11.38%
LLPS		12,488		10,988		1,500	13.65%
Total cost of revenues		292,539		310,601		(18,062)	-5.82%
Selling, general and administrative expenses (exclusive						_	
of depreciation and amortization)		50,374		49,677		697	1.40%
Depreciation and amortization		23,185		26,624		(3,439)	-12.92%
Related party expense		1,551		998		553	55.41%
Operating income (loss)		(2,198)		16,457		(18,655)	-113.36%
Interest expense, net		41,588		39,701		1,887	4.75%
Sundry expense (income), net		1,082		2,715		(1,633)	-60.15%
Other expense (income), net		(34,657)		1,493		(36,150)	-2421.30%
Net loss before income taxes		(10,211)		(27,452)		17,241	-62.80%
Income tax expense		(2,459)		(4,720)		2,261	-47.90%
Net loss	\$	(12,670)	\$	(32,172)	\$	19,502	-60.62%

## Revenue

For the three months ended March 31, 2020, our revenue decreased by \$38.9 million, or 9.6%, to \$365.5 million from \$404.4 million for the three months ended March 31, 2019. The decrease was primarily driven by revenue

decline in our ITPS and LLPS segments, which was partially offset by an increase in our HS segment as discussed below. Our ITPS, HS, and LLPS segments constituted 77.7%, 17.5%, and 4.7% of total revenue, respectively, for the three months ended March 31, 2020, compared to 80.0%, 15.2%, and 4.4%, respectively, for the three months ended March 31, 2019. The revenue changes by reporting segment were as follows:

ITPS—For the three months ended March 31, 2020, revenue attributable to our ITPS segment decreased by \$41.1 million, or 12.6% compared to the same period in the prior year. The majority of this revenue decline is attributable to exiting contracts and statements of work in late 2019 from certain customers with revenue that we believe was unpredictable, non-recurring and were not a strategic fit to Company's long-term success or unlikely to achieve the Company's long-term target margins ("transition revenue").

HS— For the three months ended March 31, 2020, revenue attributable to our HS segment increased compared to the same period in the prior year primarily due to ramp up of new customers and higher volumes from existing customers.

LLPS— For the three months ended March 31, 2020, revenue attributable to our LLPS segment decreased marginally compared to the same period in the prior year primarily due to a decline in legal claims administration services.

#### Cost of Revenue

For the three months ended March 31, 2020, our direct costs decreased by \$18.1 million, or 5.8%, compared to the three months ended March 31, 2019. The decrease was primarily driven by our ITPS segment, offset by increase in our HS and LLPS segments. The cost of revenue changes by operating segment was as follows:

ITPS—For the three months ended March 31, 2020, costs decreased by \$24.2 million, or 9.3%, compared to the three months ended March 31, 2019. The decrease was primarily attributable to a corresponding decline in revenues. However, the three months ended March 31, 2020 still had some personnel costs related to the transition revenue that we expect to see gradually removed to further improve the gross margin profile of the business over the remainder of the year.

HS— The increases primarily corresponded with the related revenue increase and continued ramp of projects.

LLPS— Revenue mix (higher pass through revenue) resulted in increased costs in legal claims administration services.

#### Selling, General and Administrative Expenses

For the three months ended March 31, 2020, SG&A was \$50.4 million, relatively flat with the three months ended March 31, 2019 at \$49.7 million. Higher compensation expenses and professional fees was offset by favorable impacts from lower stock compensation expense, travel and other expenses.

#### Depreciation & Amortization

Total depreciation and amortization expense was \$23.2 million and \$26.6 million for the three months ended March 31, 2020 and 2019, respectively. The decrease in total depreciation and amortization expense was primarily due to a decrease in amortization expense from intangible assets resulting from business combinations completed in prior periods and a decrease in depreciation expense related to an increase in assets that are fully amortized.

### **Related Party Expenses**

Related party expense was 1.6 million and 1.0 million for the three months ended March 31, 2020 and 2019, respectively.

#### Interest Expense

The Company pays interest on its Notes on a semi-annual basis in the first and third quarters of each year; as such, interest expense remained materially consistent with the prior year period.

#### Sundry Expense (Income)

The decrease of \$1.6 million over the prior year period was primarily attributable to foreign currency transaction gain / losses associated with exchange rate fluctuations.

#### Other Income

Other income, net was \$(34.7) million and \$1.5 million for the three months ended March 31, 2020 and 2019, respectively. The change was primarily due to higher other (income) of \$35.3 million of gain recognized on the sale of SourceHOV Tax, LLC. Other income also includes an interest rate swap entered into in 2017. The interest rate swap was not designated as a hedge. As such, changes in the fair value of this derivative instrument are recorded directly in earnings. For the three months ended March 31, 2020, the fair value of the interest swap decreased \$0.8 million.

#### Income Tax (Expense) Benefit

We had an income tax expense of \$2.5 million for the three months ended March 31, 2020, compared to an income tax expense of \$4.7 million for the three months ended March 31, 2019. The change in the income tax expense was primarily attributable to our change in judgment related to the realizability of certain deferred tax assets. The change in the effective tax rate for the three months ended March 31, 2020, resulted from permanent tax adjustments and valuation allowances, including valuation allowances against disallowed interest expense deferred tax assets that are not more-likely-than-not to be realized.

#### Other Financial Information (Non-GAAP Financial Measures)

We view EBITDA and Adjusted EBITDA as important indicators of performance. We define EBITDA as net income, plus taxes, interest expense, and depreciation and amortization. We define Adjusted EBITDA as EBITDA plus optimization and restructuring charges, including severance and retention expenses; transaction and integration costs; other non-cash charges, including non-cash compensation, (gain) or loss from sale or disposal of assets, and impairment charges; and management fees and expenses.

We present EBITDA and Adjusted EBITDA because we believe they provide useful information regarding the factors and trends affecting our business in addition to measures calculated under GAAP. Additionally, our credit agreement requires us to comply with certain EBITDA related metrics. Refer to—"Liquidity and Capital Resources—Indebtedness."

# Note Regarding Non-GAAP Financial Measures

EBITDA and Adjusted EBITDA are not financial measures presented in accordance with GAAP. We believe that the presentation of these non-GAAP financial measures will provide useful information to investors in assessing our financial performance and results of operations as our board of directors and management use EBITDA and Adjusted EBITDA to assess our financial performance, because it allows them to compare our operating performance on a consistent basis across periods by removing the effects of our capital structure (such as varying levels of interest expense), asset base (such as depreciation and amortization) and items outside the control of our management team. Net loss is the GAAP measure most directly comparable to EBITDA and Adjusted EBITDA. Our non-GAAP financial measures should not be considered as alternatives to the most directly comparable GAAP financial measure. Each of these non-GAAP financial measures has important limitations as analytical tools because they exclude some but not all items that affect the most directly comparable GAAP financial measures are not required to be uniformly applied, are not audited and should not be considered in isolation or as substitutes for results prepared in accordance with GAAP. Because EBITDA and Adjusted EBITDA may be defined differently by other

companies in our industry, our definitions of these non-GAAP financial measures may not be comparable to similarly titled measures of other companies, thereby diminishing their utility.

The following table presents a reconciliation of EBITDA and Adjusted EBITDA to our net loss, the most directly comparable GAAP measure, for the three months months ended March 31, 2020 and 2019. 2019 reconciliation items between EBITDA and Adjusted EBITDA have been adjusted for comparability purposes in the table below. EBITDA and Adjusted EBITDA for the three months ended March 31, 2019 remains unchanged.

	Three Months Ended March 31,			
	2019			
		2020 (Restated)		Restated)
Net Loss	\$	(12,670)	\$	(32,172)
Taxes		2,459		4,720
Interest expense		41,588		39,701
Depreciation and amortization		23,185		26,624
EBITDA		54,562		38,873
Optimization and restructuring expenses (1)		13,140		23,661
Transaction and integration costs (2)		4,374		1,008
Non-cash equity compensation (3)		861		2,798
Other charges including non-cash (4)		3,912		3,055
Loss/(Gain) on sale of assets (5)		157		219
Loss/(Gain) on business disposals (6)		(35,316)		
Loss/(Gain) on derivative instruments (7)		845		1,677
Contract costs (8)		1,852		5,062
Adjusted EBITDA	\$	44,387	\$	76,353

- 1. Adjustment represents net salary and benefits associated with positions, current vendor expenses and existing lease contracts that are part of the on-going savings and productivity improvement initiatives in process transformation, customer transformation and post-merger or acquisition integration.
- 2. Represents costs incurred related to transactions for completed or contemplated transactions during the period.
- Represents the non-cash charges related to restricted stock units and options that vested during the year at Ex-Sigma (the sole equity holder of Ex-Sigma 2) in the case of the SourceHOV 2013 Long Term Incentive Plan assumed by it in connection with the Novitex Business Combination and the Company under the 2018 Stock Incentive Plan.
- Represents fair value adjustments to deferred revenue and deferred rent accounts established as part of purchase
  accounting and other non-cash charges. Other charges include severance, retention bonus, facility consolidation
  and other transition costs.
- 5. Represents a loss/(gain) recognized on the disposal of property, plant, and equipment and other assets.
- 6. Represents a loss/(gain) recognized on the disposal of noncore-business assets.
- Represents the impact of changes in the fair value of an interest rate swap entered into during the fourth quarter of 2017.
- 8. Represents costs incurred on new projects, contract start-up costs and project ramp costs.

## **Liquidity and Capital Resources**

#### Overview

Our primary source of liquidity is cash generated from operating activities, supplemented as necessary on a short-term basis by borrowings against our senior secured revolving credit facility. We believe our current level of cash and short-term financing capabilities along with future cash flows from operations are sufficient to meet the needs of the business.

Our primary source of liquidity is cash generated from operating activities, supplemented as necessary on a short-term basis by borrowings against our senior secured revolving credit facility and accounts receivable securitization facility. We believe our current level of cash and short-term financing capabilities along with future cash flows from operations are sufficient to meet the needs of the business. Under ASC Subtopic 205-40, *Presentation of Financial Statements—Going Concern* ("ASC 205-40"), the Company has the responsibility to evaluate whether conditions and/or events raise substantial doubt about its ability to meet its future financial obligations as they become due within one year after the date that the financial statements are issued. As previously reported, Company believes management's plans alleviate the substantial doubt about the entity's ability to continue as a going concern for at least twelve months from the date that these condensed consolidated financial statements were issued.

We currently expect to spend approximately \$20.0 to \$25.0 million on total capital expenditures over the next twelve months. We believe that our operating cash flow and available borrowings under our credit facility will be sufficient to fund our operations for at least the next twelve months.

On July 13, 2018, Exela successfully repriced the \$343.4 million of term loans outstanding under our senior secured credit facilities (the "Repricing Term Loans"). The interest rates applicable to the Repricing Term Loans are 100 basis points lower than the interest rates applicable to the existing senior secured term loans that were incurred on July 12, 2017 pursuant to the First Lien Credit Agreement (the "Credit Agreement").

On July 13, 2018, the Company borrowed a further \$30.0 million pursuant to incremental term loans under the Credit Agreement. On April 16, 2019, the Company borrowed an additional \$30.0 million pursuant to incremental term loans under the Credit Agreement. The proceeds of these incremental term loans (collectively, the "Incremental Term Loans") were used to replace the cash spent for acquisitions, pay related fees, expenses and related borrowings and for general corporate purposes.

The Repricing Term Loans and the Incremental Term Loans bear interest at a rate per annum consisting of, at the Company's option, either (a) a LIBOR rate determined by reference to the costs of funds for Eurodollar deposits for the interest period relevant to such borrowing, adjusted for certain additional costs, subject to a 1.0% floor, or (b) a base rate determined by reference to the highest of (i) the federal funds rate plus 0.5%, (ii) the prime rate and (iii) the one-month adjusted LIBOR plus 1.0%, in each case plus an applicable margin of 6.5% for LIBOR loans and 5.5% for base rate loans. The Repricing Term Loans and the Incremental Term Loans will mature on July 12, 2023.

At March 31, 2020, cash and cash equivalents totaled \$122.6 million and we had availability of less than \$0.1 million under our senior secured revolving credit facility.

The Company is pursuing a debt reduction and liquidity improvement initiative that contemplates the pursuit of the sale of certain non-core businesses that are not central to the Company's long-term strategic vision. The disposition of those businesses would reduce indebtedness and enhance the Company's ability to focus on its core businesses. The Company has retained financial advisors to assist with the sale of select assets. As part of the initiative, the Company has taken steps to increase its liquidity and its overall financial flexibility. The Company expects to use the net proceeds from the initiative for the repayment of debt, with a target reduction of \$150.0 to \$200.0 million. The Company has set a two-year timetable for completion of the initiative. There can be no assurance that the initiative or any particular element of the initiative will be consummated or will achieve its desired result.

On January 10, 2020 certain subsidiaries of the Company entered into a \$160.0 million accounts receivable securitization facility with a five year term (the "A/R Facility"). The Company used the proceeds of the initial borrowings to repay outstanding revolving borrowings under the Company's senior credit facility and to provide additional liquidity and funding for the ongoing business needs of the Company and its subsidiaries.

On March 16, 2020, the Company and its indirect wholly owned subsidiaries, Merco Holdings, LLC and SourceHOV Tax, LLC entered into a Membership Interest Purchase Agreement with Gainline Source Intermediate Holdings LLC at which time Gainline Source Intermediate Holdings LLC acquired all of the outstanding membership interests of SourceHov Tax for \$40.0 million, subject to adjustment as set forth in the purchase agreement of approximately \$2.0 million.

On March 26, 2020, the Delaware Court of Chancery entered a judgment against one of our subsidiaries in the amount of \$57.7 million inclusive of costs and interest arising out of the Appraisal Action, which judgment will continue to accrue interest, until paid, at the legal rate, compounded quarterly. On May 7, 2020, we filed a motion for new trial in relation to share count. On May 7, 2020, SourceHOV filed a motion for new trial in relation to share count. On June 11, 2020 the Court denied SourceHOV's motion for new trial. SourceHOV now has the right to appeal the judgment to the Supreme Court of the State of Delaware and intends to do so by July 1, 2020. However, at present the judgment has not been stayed, and we expect the petitioners to seek to enforce the judgment. If we are forced to pay the judgment (or bond the judgment pending an appeal, which will likely require cash collateral), such action could have a material adverse effect on our liquidity and/or cause our lenders to take action adverse to us.

On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) was enacted in response to the COVID-19 pandemic. The CARES Act, among other things, includes provisions relating to refundable payroll tax credits, deferment of employer side social security payments, net operating loss carryback periods, alternative minimum tax credit refunds, modifications to the net interest deduction limitations and technical corrections to tax depreciation methods for qualified improvement property. The Company is currently evaluating the impact of the CARES Act, and at present expects that the refundable payroll tax credits and deferment of employer side social security payments provisions of the CARES Act will result in a material cash benefit to the Company. The Company will also defer certain payroll, social security and value added taxes in various European jurisdictions, as permitted under the recently enacted COVID-19 relief measures.

On May 18, 2020, the Company amended the Credit Agreement to, among other things, extend the time for delivery of its audited financial statements for the year ended December 31, 2019 and its financial statements for the quarter ended March 31, 2020. Pursuant to the amendment, the Company also amended the Credit Agreement to, among other things: restrict the borrower and its subsidiaries' ability to designate or invest in unrestricted subsidiaries; incur certain debt; create certain liens; make certain investments; pay certain dividends or other distributions on account of its equity interests; make certain asset sales or other dispositions (or utilize the proceeds of certain asset sales to reinvest in the business); or enter into certain affiliate transactions pursuant to the negative covenants under the Credit Agreement. Further, pursuant to the amendment, the borrower under the Credit Agreement is also required to maintain a minimum Liquidity (as defined in the amendment) of \$35.0 million. On May 21, 2020, the Company also amended the A/R Facility to, among other things, extend the time for delivery of its audited financial statements for the year ended December 31, 2019 and its financial statements for the quarter ended March 31, 2020. Upon the Company's delivery of the annual and quarterly financial statements described above within the time frames stated within such agreements (which the Company believes it has now satisfied), the Company will, upon delivery of such financial statements, be in compliance with the Credit Agreement, the indenture for its outstanding Notes and the A/R Facility with respect to the financial statement delivery requirements set forth therein. See those certain Current Reports on Form 8-K, filed by the Company on May 21, 2020 and May 22, 2020 for additional information on the amendments described above.

#### **Cash Flows**

The following table summarizes our cash flows for the periods indicated:

	Three Months Ended March 31,			
	2019			<u>.</u>
	2020	(Restated)	Change	% Change
Cash flows used in operating activities	\$ (35,373)	\$ (42,648)	\$ 7,275	-17.06%
Cash flows (used in) provided by investing activities	29,978	(7,444)	37,422	-502.71%
Cash flows provided by financing activities	114,088	19,530	94,558	484.17%
Subtotal	108,693	(30,562)	139,255	-455.65%
Effect of exchange rates on cash	(216)	(32)	(184)	575.00%
Net increase/(decrease) in cash	108,477	(30,594)	139,071	-454.57%

#### Analysis of Cash Flow Changes between the Three Months Ended March 31, 2020 and March 31, 2019

Operating Activities—The increase of \$7.2 million in cash flows from operating activities for the three months ended March 31, 2020 was primarily due to higher cash flows from accounts receivables and lower cash paid for settling accounts payable and accrued liabilities. This increase in cash flow was offset by lower Gross profits in the corresponding period. "Gross profit" is defined as revenue less cost of revenue (exclusive of depreciation and amortization).

Investing Activities—The increase of \$37.4 million in cash used in investing activities for the three months ended March 31, 2020 was primarily due to \$38.2 million cash proceeds received from the sale of SourceHOV Tax, LLC, lower additions to Property, plant and equipment and development of internal software offset by partial settlement of the liabilities related to the healthcare acquisition announced early in the first quarter of 2019.

Financing Activities—The increase of \$94.5 million in cash provided by financing activities for the three months ended March 31, 2020 was primarily due to the A/R Facility executed in January 2020.

#### Indebtedness

In connection with the Novitex Business Combination, we acquired debt facilities and issued notes totaling \$1.4 billion. Proceeds from the indebtedness were used to pay off credit facilities existing immediately before the Novitex Business Combination.

#### Senior Credit Facilities

On July 12, 2017, the Company entered into a First Lien Credit Agreement with Royal Bank of Canada, Credit Suisse AG, Cayman Islands Branch, Natixis, New York Branch and KKR Corporate Lending LLC (the "Credit Agreement") providing Exela Intermediate LLC, a wholly owned subsidiary of the Company, upon the terms and subject to the conditions set forth in the Credit Agreement, (i) a \$350.0 million senior secured term loan maturing July 12, 2023 with an original issue discount of \$7.0 million, and (ii) a \$100.0 million senior secured revolving facility maturing July 12, 2022. The Credit Agreement provided for the following interest rates for borrowings under the senior secured term facility and senior secured revolving facility: at the Company's option, either (1) an adjusted LIBOR, subject to a 1.0% floor in the case of term loans, or (2) a base rate, in each case plus an applicable margin. The initial applicable margin for the senior secured term facility was 7.5% with respect to LIBOR borrowings and 6.5% with respect to base rate borrowings. The initial applicable margin for the senior secured revolving facility was 7.0% with respect to LIBOR borrowings and 6.0% with respect to base rate borrowings. The applicable margin for borrowings under the senior secured revolving facility is subject to step-downs based on leverage ratios. The senior secured term loan is subject to amortization payments, commencing on the last day of the first full fiscal quarter of the Company following the closing date, of 0.6% of the aggregate principal amount for each of the first eight payments and 1.3% of the aggregate principal amount for payments thereafter, with any balance due at maturity.

On July 13, 2018, Exela successfully repriced the \$343.4 million of term loans outstanding under its senior secured credit facilities (the "Repricing"). The Repricing was accomplished pursuant to a First Amendment to First Lien Credit Agreement (the "First Amendment"), dated as of July 13, 2018, by and among Exela Intermediate Holdings LLC, the Company, each "Subsidiary Loan Party" listed on the signature pages thereto, Royal Bank of Canada, as administrative agent, and each of the lenders party thereto, whereby the Company borrowed \$343.4 million of refinancing term loans (the "Repricing Term Loans") to refinance the Company's existing senior secured term loans.

The Repricing Term Loans bear interest at a rate per annum of, at the Company's option, either (a) a LIBOR rate determined by reference to the costs of funds for Eurodollar deposits for the interest period relevant to such borrowing, adjusted for certain additional costs, subject to a 1.0% floor, or (b) a base rate determined by reference to the highest of (i) the federal funds rate plus 0.5%, (ii) the prime rate and (iii) the one-month adjusted LIBOR plus 1.0%, in each case plus an applicable margin of 6.5% for LIBOR loans and 5.5% for base rate loans. The interest rates applicable to the Repricing Term Loans are 100 basis points lower than the interest rates applicable to the existing senior secured term loans that were incurred on July 12, 2017 pursuant to the First Lien Credit Agreement, by and among Exela

Intermediate Holdings, LLC, the Company, Royal Bank of Canada, as administrative agent and collateral agent, and each of the lenders party thereto. The Repricing Term Loans will mature on July 12, 2023, the same maturity date as the existing senior secured term loans. As of March 31, 2020, the interest rate applicable for the first lien senior secured term loan was 7.5%.

On July 13, 2018, the Company successfully borrowed an additional \$30.0 million pursuant to incremental term loans (the "2018 Incremental Term Loans") under the First Amendment to the Credit Agreement. The proceeds of the 2018 Incremental Term Loans were used by the Company for general corporate purposes and to pay fees and expenses in connection with the First Amendment.

On April 16, 2019, the Company successfully borrowed a further \$30.0 million pursuant to incremental term loans (the "2019 Incremental Term Loans", and, together with the 2018 Incremental Terms Loans, the "Incremental Term Loans") under the Second Amendment to the Credit Agreement. The proceeds of the 2019 Incremental Term Loans were used to replace cash spent for acquisitions, pay related fees, expenses and related borrowings for general corporate purposes.

On May 18, 2020, the Company amended the Credit Agreement to, among other things, extend the time for delivery of its audited financial statements for the year ended December 31, 2019 and its financial statements for the quarter ended March 31, 2020. Pursuant to the amendment, the Company also agreed to amend the Credit Agreement to, among other things: restrict the borrower and its subsidiaries' ability to designate or invest in unrestricted subsidiaries; incur certain debt; create certain liens; make certain investments; pay certain dividends or other distributions on account of its equity interests; make certain asset sales or other dispositions (or utilize the proceeds of certain asset sales to reinvest in the business); or enter into certain affiliate transactions pursuant to the negative covenants under the Credit Agreement. In addition, pursuant to the amendment, the borrower under the Credit Agreement is also required to maintain a minimum Liquidity (as defined in the amendment) of \$35.0 million.

The Incremental Term Loans bear interest at a rate per annum that is the same as the Repricing Term Loans. The Incremental Term Loans will mature on July 12, 2023, the same maturity date as the Repricing Term Loans.

The Company may voluntarily repay the Repricing Term Loans and the Incremental Term Loans (collectively, the "Term Loans") at any time, without prepayment premium or penalty, except in connection with a repricing event as described in the following sentence, subject to customary "breakage" costs with respect to LIBOR rate loans.

Other than as described above, the terms, conditions and covenants applicable to the Incremental Term Loans are consistent with the terms, conditions and covenants that were applicable to the Repricing Term Loans under the Credit Agreement.

### Letters of Credit

As of March 31, 2020 and December 31, 2019, we had outstanding irrevocable letters of credit totaling approximately \$19.2 million and \$20.6 million, respectively, under the senior secured revolving facility.

#### Senior Secured Notes

Upon the closing of the Novitex Business Combination on July 12, 2017, the Company issued \$1.0 billion in aggregate principal amount of 10.0% First Priority Senior Secured Notes due 2023 (the "Notes"). The Notes are guaranteed by certain subsidiaries of the Company. The Notes bear interest at a rate of 10.0% per year. The Company pays interest on the Notes on January 15 and July 15 of each year, commencing on January 15, 2018. The Notes are guaranteed by subsidiary guarantors pursuant to a supplemental indenture. The Notes will mature on July 15, 2023. As of December 31, 2019, the Company was in compliance with all covenants required under the Notes.

#### Accounts Receivables Securitization Facility

On January 10, 2020 certain subsidiaries of the Company entered into a \$160.0 million accounts receivable securitization facility with a five year term. The Company used the proceeds of the initial borrowings to repay outstanding revolving borrowings under the Company's senior credit facility and to provide additional liquidity and funding for the ongoing business needs of the Company and its subsidiaries. On May 21, 2020, the Company amended the A/R Facility to, among other things, extend the time for delivery of its audited financial statements for the year ended December 31, 2019 and its financial statements for the quarter ended March 31, 2020.

#### **Potential Future Transactions**

We may, from time to time explore and evaluate possible strategic transactions, which may include joint ventures, as well as business combinations or the acquisition or disposition of assets. In order to pursue certain of these opportunities, additional funds will likely be required. Subject to applicable contractual restrictions, to obtain such financing, we may seek to use cash on hand, borrowings under our revolving credit facilities, or we may seek to raise additional debt or equity financing through private placements or through underwritten offerings. There can be no assurance that we will enter into additional strategic transactions or alliances, nor do we know if we will be able to obtain the necessary financing for transactions that require additional funds on favorable terms, if at all. In addition, pursuant to the Registration Rights Agreement that we entered into in connection with the closing of the Novitex Business Combination, certain of our stockholders have the right to demand underwritten offerings of our Common Stock. We may from time to time in the future explore, with certain of those stockholders the possibility of an underwritten public offering of our Common Stock held by those stockholders. There can be no assurance as to whether or when an offering may be commenced or completed, or as to the actual size or terms of the offering.

#### **Off Balance Sheet Arrangements**

At March 31, 2020, we had no material off balance sheet arrangements, except letters of credit described above under Liquidity and Capital Resources. As such, we are not materially exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in such financing arrangements.

The HGM Group and other former SourceHOV equity holders formed Ex-Sigma and its wholly-owned subsidiary, Ex-Sigma 2, to hold the Exela shares to be issued to SourceHOV as merger consideration upon the closing of the Novitex Business Combination and to invest in Exela immediately prior to the closing. Ex-Sigma 2 secured additional PIPE financing in the form of a \$55.8 million loan (the "Margin Loan") that was used to purchase additional common and preferred shares from the Company to help meet the minimum cash requirements needed to close the Novitex Business Combination. As a result of these transactions, the Company issued 84,912,500 shares of Common Stock to Ex-Sigma 2 at the closing, which represented approximately 54.9% ownership in the Company at that time and were pledged as collateral for the Margin Loan.

The Company determined that Ex-Sigma was a variable interest entity and that the Company had a variable interest in Ex-Sigma through an expense reimbursement arrangement related to the Margin Loan and contained in the Consent, Waiver and Amendment. The Consent, Waiver and Amendment provided among other things for the Company to reimburse Ex-Sigma for costs and fees related to the maintenance of the Margin Loan, other than payments of principal, interest and original issue discount.

The Company was not the primary beneficiary because the Company did not have the power to direct the activities that most significantly impacted the economic performance of Ex-Sigma. Accordingly, the Company did not consolidate the financial statements of Ex-Sigma and did not have any assets or liabilities related to Ex-Sigma and the Company did not have an investment in Ex-Sigma. The Company reaffirmed its assessment as of June 8, 2020.

Ex-Sigma 2 paid off the balance of the Margin Loan as of December 31, 2019, and as such the maximum exposure to loss as a result of the Company's involvement with Ex-Sigma is \$0. Ex-Sigma 2 distributed the shares held by it during the first quarter of 2020 and is no longer a shareholder of Exela. Ex-Sigma and Ex-Sigma 2 ceased to be variable interest entities upon the distribution that occurred on February 21, 2020.

#### Item 3. Quantitative and Qualitative Disclosure About Market Risk

#### **Interest Rate Risk**

At March 31, 2020, we had \$1,557.3 million of debt outstanding, with a weighted average interest rate of 9.3%. Interest is calculated under the terms of our credit agreement based on the greatest of certain specified base rates plus an applicable margin that varies based on certain factors. Assuming no change in the amount outstanding, the impact on interest expense of a 1% increase or decrease in the assumed weighted average interest rate would be approximately \$15.6 million per year. In order to mitigate interest rate fluctuations with respect to term loan borrowings under the Credit Agreement, in November 2017, we entered into a three year one-month LIBOR interest rate swap contract with a notional amount of \$347.8 million, which at the time was the remaining principal balance of the term loan. The swap contract swaps out the floating rate interest risk related to the LIBOR with a fixed interest rate of 1.9275% effective January 12, 2018.

The interest rate swap, which is used to manage our exposure to interest rate movements and other identified risks, was not designated as a hedge. As such, changes in the fair value of the derivative are recorded directly to other expense (income), net. Other expense (income), net includes a loss of \$0.8 million and \$1.7 million related to changes in the fair value of the interest rate swap for the three months ended March 31, 2020 and 2019, respectively.

#### **Foreign Currency Risk**

We are exposed to foreign currency risks that arise from normal business operations. These risks include transaction gains and losses associated with intercompany loans with foreign subsidiaries and transactions denominated in currencies other than a location's functional currency. Contracts are denominated in currencies of major industrial countries.

#### **Market Risk**

We are exposed to market risks primarily from changes in interest rates and foreign currency exchange rates. We do not use derivatives for trading purposes, to generate income or to engage in speculative activity.

#### **Item 4. Internal Controls and Procedures**

#### **Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to provide reasonable assurance that material information required to be disclosed in our reports that we file or submit under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required financial disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that a control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, with a company have been detected.

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-15 of the Exchange Act. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were not effective due to material weaknesses in internal control over financial reporting described in our Annual Report.

Notwithstanding such material weaknesses in internal control over financial reporting, our management, including our CEO and CFO, has concluded that our consolidated financial statements present fairly, in all material respects, our financial position, results of our operations and our cash flows for the periods presented in this Quarterly Report, in conformity with U.S. generally accepted accounting principles.

#### Remediation

As previously described in Part II—Item 9A – Controls and Procedures of our Annual Report, we began implementing a remediation plan to address the material weaknesses mentioned above. The weaknesses will not be considered remediated until the applicable controls operate for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively.

#### **Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting during the quarter-ended March 31, 2020, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II OTHER INFORMATION

#### **Item 1. Legal Proceedings**

Appraisal Action

On September 21, 2017, former stockholders of SourceHOV, who owned 10,304 shares of SourceHOV common stock, filed an Appraisal Action. The Appraisal Action arose out of the Novitex Business Combination, and the petitioners sought, among other things, a determination of the fair value of their shares at the time of the Novitex Business Combination; an order that SourceHOV pay that value to the petitioners, together with interest at the statutory rate; and an award of costs, attorneys' fees, and other expenses. During the trial the parties and their experts offered competing valuations of the SourceHOV shares as of the date of the Novitex Business Combination. SourceHOV argued the value was no more than \$1,633.85 per share and the petitioners argued the value was at least \$5,079.28 per share. On January 30, 2020, the Court issued its post-trial Memorandum Opinion in the Appraisal Action, in which it found that the fair value of SourceHOV as of the Closing Date was \$4,591 per share, and on March 26, 2020, the Court issued its final order and judgment awarding the petitioners \$57,698,426 inclusive of costs and interest. On May 7, 2020, SourceHOV filed a motion for new trial in relation to share count.

On May 7, 2020, SourceHOV filed a motion for new trial in relation to share count. On June 11, 2020 the Court denied SourceHOV's motion for new trial. SourceHOV now has the right to appeal the judgment to the Supreme Court of the State of Delaware and intends to do so by July 1, 2020. At this time, we cannot determine whether such an appeal would be successful. Per the Court's opinion, the legal rate of interest, compounded quarterly, accrues on the per share value from the closing date of the Novitex Business Combination until the date of payment to petitioners.

As a result of the Appraisal Action, 4,570,734 shares of our Common Stock issued to Ex-Sigma 2 have been returned to the Company during the first quarter of 2020.

Class Action

On March 23, 2020, the Plaintiff, Bo Shen, filed a putative class action against the Company, Ronald Cogburn, the Company's Chief Executive Officer, and James Reynolds, the Company's former Chief Financial Officer. Plaintiff claims to be a current holder of 4,000 shares of Company stock, purchased on October 4, 2019 at \$1.34/share. Plaintiff asserts two claims covering the purported class period of March 16, 2018 to March 16, 2020: (1) a violation of Section 10(b) and Rule 10b-5 of the Exchange Act against all defendants; and (2) a violation of Section 20(a) of the Exchange Act against Mr. Cogburn and Mr. Reynolds. The allegations stem from the Company's press release, dated March 16, 2020 (announcing the postponement of the earnings call and delay in filing of its annual report on Form 10-K for the

fiscal year ended December 31, 2019), and press release and related SEC filings, dated March 17, 2020 (announcing its intent to restate its financial statements for 2017, 2018 and interim periods through September 30, 2019). At this early stage in the litigation, it is not practicable to render an opinion about whether an unfavorable outcome is probable or remote with respect to this matter; however, the Company believes it has meritorious defenses and will vigorously assert them.

Other

We are, from time to time, involved in other legal proceedings, inquiries, claims and disputes, which arise in the ordinary course of business. Although our management cannot predict the outcomes of these matters, our management believes these actions will not have a material, adverse effect on our financial position, results of operations or cash flows.

#### Item 1A. Risk Factors.

In addition to the other information set forth in this report, you should carefully consider the risk factors described in Part I, "Item 1A. Risk Factors" in our Annual Report which could materially affect our business, financial condition and/or operating results. The risks described in these Risk Factors are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially and adversely affect our business, financial condition and/or operating results.

We restated certain of our previously issued consolidated financial statements, which resulted in unanticipated costs and may affect investor and customer confidence and raise reputational issues.

As discussed in the Explanatory Note, in Note 3, "Restatement of Previously Issued Financial Statements" and in Note 20, "Unaudited Quarterly Financial Data" of the Consolidated Financial Statements included in our Annual Report, we restated our consolidated financial statements and related disclosures for the years ended December 30, 2018 and December 31, 2017 and restated each of the quarterly and year-to-date periods for the nine months ended September 29, 2019 and for fiscal year 2018. As a result, we incurred unanticipated costs for accounting and legal fees in connection with or related to the restatement, and have become subject to a number of additional risks and uncertainties, which may affect investor and customer confidence in the accuracy of our financial disclosures and may raise reputational issues for our business.

Our failure to prepare and timely file our periodic reports with the SEC limits our access to the public markets to raise debt or equity capital.

We did not file our Annual Report within timeframe required by the SEC, meaning we did not remain current in our reporting requirements with the SEC. As such, we are not currently eligible, and will not become eligible until we have timely filed all SEC reports required to be filed in the 12 month period immediately preceding the filing of a Form S-3 registration statement, to use a registration statement on Form S-3 that would allow us to continuously incorporate by reference our SEC reports into the registration statement, or to use "shelf" registration statements to conduct offerings, until we have maintained our status as a current filer for approximately one year. This limits our ability to access the public markets to raise debt or equity capital, which could prevent us from pursuing transactions or implementing business strategies that we might otherwise believe are beneficial to our business. If we wish to pursue a public offering now, we would be required to file a registration statement on Form S-1 and have it reviewed and declared effective by the SEC. Doing so would likely take significantly longer than using a registration statement on Form S-3 and increase our transaction costs, and the necessity of using a Form S-1 for a public offering of registered securities could, to the extent we are not able to conduct offerings using alternative methods, adversely impact our ability to raise capital or complete acquisitions of other companies in a timely manner.

Item 2. Unregistered Sales of Equity Securities a	ma	Use of	Proceeas.
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None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

None.

# Item 6. Exhibits.

Exhibit No.	Description
3.1	Restated Certificate of Incorporation, dated July 12, 2017. (1)
3.2	Second Amended and Restated Bylaws, dated November 6, 2019. (2)
4.1	Specimen Common Stock Certificate. (3)
4.2	Specimen Warrant Certificate. (3)
4.3	Form of Warrant Agreement between Continental Stock Transfer & Trust Company and the Registrant. (3)
4.4	<u>Indenture, dated July 12, 2017, by and among Exela Intermediate LLC and Exela Finance Inc. as Issuers, the Subsidiary Guarantors set forth therein and Wilmington Trust, National Association, as Trustee. (1)</u>
4.5	First Supplemental Indenture, dated July 12, 2017, by and among Exela Intermediate LLC and Exela Finance Inc., as Issuers, the Subsidiary Guarantors set forth therein and Wilmington Trust, National Association, as Trustee. (1)
10.1	Loan and Security Agreement, dated as of January 10, 2020, by and among Exela Receivables 1, LLC, as borrower, Exela Technologies, Inc., as initial servicer, TPG Specialty Lending, Inc., as administrative agent, PNC Bank, National Association, as LC Bank, and the lenders from time to time party thereto. (4)
10.2	First Tier Purchase and Sale Agreement, dated as of January 10, 2020, by and among Exela Receivables Holdco, LLC, as purchaser, Exela Technologies, Inc., as initial servicer, and BancTec, Inc., Deliverex, LLC, Economic Research Services, Inc., Exela Enterprise Solutions, Inc., SourceHOV Healthcare, Inc., United Information Services, Inc., HOV Enterprise Services, Inc., HOV Services, Inc., HOV Services, LLC, J&B Software, Inc., Novitex Government Solutions, LLC, Regulus Group II LLC, Regulus Group LLC, Regulus Integrated Solutions LLC, SourceCorp BPS Inc. and Sourcecorp Management, Inc., as originators. (4)
10.3	Second Tier Purchase and Sale Agreement, dated as of January 10, 2020, by and among Exela Receivables 1, LLC, Exela Receivables Holdco, LLC, and Exela Technologies, Inc. (4)
10.4	Sub-Servicing Agreement, dated as of January 10, 2020, by and among Exela Technologies, Inc., as initial servicer, and BancTec, Inc., Deliverex, LLC, Economic Research Services, Inc., Exela Enterprise Solutions, Inc., SourceHOV Healthcare, Inc., United Information Services, Inc., HOV Enterprise Services, Inc., HOV Services, Inc., HOV Services, LLC, J&B Software, Inc., Novitex Government Solutions, LLC, Regulus Group II LLC, Regulus Group LLC, Regulus Integrated Solutions LLC, SourceCorp BPS Inc., Sourcecorp Management, Inc., as sub-servicers. (4)
10.5	Guaranty, dated as of January 10, 2010, between Exela Receivables Holdco, LLC and TPG Specialty Lending, Inc. (4)
10.6	<u>Performance Guaranty, dated as of January 10, 2010, between Exela Technologies, Inc. and TPG Specialty Lending, Inc. (4)</u>
10.7	Membership Interest Purchase Agreement, dated as of March 16, 2020, by and among SourceHOV Tax, LLC, Merco Holdings, LLC, Exela Technologies, Inc., and Gainline Source Intermediate Holdings LLC. (5)
10.8	First Amendment to Loan and Security Agreement, First Tier Purchase and Sale Agreement and Second Tier Purchase and Sale Agreement, dated as of March 16, 2020, by and among Exela Receivables 1, LLC, Exela Technologies, Inc., Exela Receivables Holdco, LLC, the Originators, the Lenders, and TPG Specialty Lending, Inc. (5)
31.1	Certification of the Principal Executive Officer required by Rule 13a-14(a) and Rule 15d-14(a) under the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes Oxley Act of 2002
31.2	Certification of the Principal Financial and Accounting Officer required by Rule 13a-14(a) and Rule 15d-14(a) under the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes Oxley Act of 2002
32.1	Certification of the Principal Executive Officer required by 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes Oxley Act of 2002

32.2	Certification of the Principal Financial and Accounting Officer required by 18 U.S.C. Section 1350, as
	adopted pursuant to Section 906 of the Sarbanes Oxley Act of 2002
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema
101.CAL	XBRL Taxonomy Extension Calculation Linkbase
101.DEF	XBRL Taxonomy Extension Definition Linkbase
101.LAB	XBRL Taxonomy Extension Label Linkbase
101.PRE	XBRL Taxonomy Extension Presentation Linkbase

- (1) Incorporated by reference to the Registrants' Current Report on Form 8 K, filed on July 18, 2017.
- Incorporated by reference to the Registrants' Quarterly Report on Form 10-Q, filed on November 12, 2019.
   Incorporated by reference to the Registrants' Registration Statement on Form S 1 (SEC File No. 333 198988).
   Incorporated by reference to the Registrants' Current Report on Form 8-K, filed on January 15, 2020.
   Incorporated by reference to the Registrants' Current Report on Form 8-K, filed on March 17, 2020.

# **SIGNATURES**

Pursuant to the requirements of the Section 13 or 15 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on the  $29^{th}$  day of June, 2020.

# EXELA TECHNOLOGIES, INC.

By:/s/ Ronald Cogburn

Ronald Cogburn Chief Executive Officer (Principal Executive Officer)

By:/s/ Shrikant Sortur

Shrikant Sortur
Chief Financial Officer (Principal Financial and Accounting Officer)

# CERTIFICATION PURSUANT TO RULE 13a-14(a) or RULE 15d-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

#### I, Ronald Cogburn, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Exela Technologies, Inc. for the quarter ended March 31, 2020;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 29, 2020

/s/ Ronald Cogburn

Name: Ronald Cogburn
Title: Chief Executive Officer
(Principal Executive Officer)

# CERTIFICATION PURSUANT TO RULE 13a-14(a) or RULE 15d-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

- I, Shrikant Sortur, certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of Exela Technologies, Inc. for the quarter ended March 31, 2020;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 29, 2020 /s/ Shrikant Sortur

Name: Shrikant Sortur
Title: Chief Financial Officer

(Principal Financial and Accounting Officer)

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Exela Technologies, Inc. (the "Company") on Form 10-Q for the period ended March 31, 2020, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Ronald Cogburn, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: June 29, 2020

/s/ Ronald Cogburn

Name: Ronald Cogburn
Title: Chief Executive Officer

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Exela Technologies, Inc. (the "Company") on Form 10-Q for the period ended March 31, 2020, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Shrikant Sortur, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: June 29, 2020

/s/ Shrikant Sortur

Name: Shrikant Sortur
Title: Chief Financial Officer